S. Rajaratnam School of International Studies

A Review of 2015

RSiS

Research | Education | Networking
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The work to keep the S. Rajaratnam School of International Studies (RSIS) at the forefront of education and research has been hectic and challenging.

In the one year since my arrival at RSIS, we increased our manpower by 15% to reach 194 employees comprising management, faculty, research and support staff. The additional investment in human resource would ensure that RSIS remains a leading professional graduate school of international and strategic affairs as well as a cutting edge think tank pondering the improbable. Our endeavours in research and education have also been complemented by wide-ranging efforts in networking and outreach activities. We have derived added value from collaborations and joint projects. The RSIS brand has also travelled to new places and found new partners!

Let me give a few highlights. Within the Institute of Defence and Strategic Studies, the coverage of Asia Pacific is now better coordinated under a reconstituted Regional Security Architecture Programme. The International Centre for Political Violence and Terrorism Research launched the SOAR (Strategies on Aftercare and Reintegration) Network at the first-ever East Asia Summit Symposium on Religious Rehabilitation and Social Reintegration. On cybersecurity, the Centre of Excellence for National Security was tasked with taking a holistic approach in managing activities in this domain and it has linked up with other parts of the NTU community to take a whole-of-university focus. The Humanitarian Assistance and Disaster Relief (HADR) Programme was established in the Centre for Non-Traditional Security Studies. The work of the Centre for Multilateralism Studies was rationalised with that of the International Political Economy Programme and the Temasek Foundation Centre for Trade & Negotiations which ceased to exist. In the Studies in Inter-Religious Relations in Plural Societies Programme, 47 participants of various faiths completed the inaugural executive course on the theme of “Religion, Conflict and Peace Building”. In 2016, we plan to reactivate the NTS-Asia Consortium, a network of research institutes and think tanks in the region focusing on non-traditional security issues.

Looking ahead, RSIS must continue to attract top talent to its research and educational mission. We need to strengthen administration and centralised services to give efficient and effective support for the work of the school. Career progression, performance measurement as well as remuneration packages will be further improved while more staff management systems are computerised and made easily accessible. More stakeholders from the private sector should be engaged so that they can be better informed about international and strategic developments and about policy research work, while helping to fund RSIS activities. In this regard, RSIS has teamed up with ZICO Holdings Inc., a publicly listed firm to launch the Distinguished Lecture on ASEAN and Partners.

Let me close by expressing my appreciation to all RSIS colleagues and friends for their cooperation and support in making my transition from diplomacy to academia less trying and more fulfilling. Let us keep moving to take RSIS to greater heights as we prepare to celebrate the 20th anniversary of our school in 2016.

Ong Keng Yong
Executive Deputy Chairman, S. Rajaratnam School of International Studies
Director, Institute of Defence and Strategic Studies
Our graduate programmes have gone from strength to strength. For Academic Year 2015/2016 we enrolled 204 students, of which 24 have been given scholarships. We experienced increased intakes for our International Relations and International Political Economy streams, while enrolments in the Asian Studies and Strategic Studies streams dipped slightly. The double-degree with Warwick University continues to be popular with six students enrolled this year, and we have embarked on discussions for the renewal of this mutually-beneficial relationship. The current academic year has also seen RSIS graduate six PhD candidates.

As a professional school of international affairs, we strive to provide our students not only with rigorous instruction in the key theories and texts of their respective degree fields, but also education in the world of policy formulation. This is reflected in the many opportunities students have to listen to and engage with serving and former policy makers, participate in simulation exercises, and author capstone policy memos and briefs as part of their course requirements.

Since our first masters programme in 1998, 1410 students (including twelve PhD graduands) from 65 countries have graduated from RSIS. To better engage and connect with our alumni world-wide, we launched the RSIS Alumni Association on 22 August 2014. Since then, the association has grown rapidly, with a branch already established in Indonesia, and considerations for branches in India, China, the United States and elsewhere. The 12th RSIS Alumni Dinner held on 24 July 2015 was attended by 17 cohorts of alumni from more than 50 countries.

In addition to our MSc and PhD programmes, RSIS faculty have been actively contributing to teaching under the auspices of the SAF-NTU Academy. This has included the teaching and administration of the Command and Staff (Executive) programme and the Undergraduate Professional Military Education and Training programme.

The research profile of the academic faculty at RSIS has also improved in the last year. Several of our scholars have either completed book projects or secured book contracts from major academic and commercial presses, as well as a collection of essays in a special issue of *Journal of Strategic Studies*. In the coming year, RSIS faculty will continue to aim to publish quality work in order to enhance our footprint in the academic world and shape public debate and discussion on pressing policy issues. This will include a number of collaborative projects not only with overseas partners, but with colleagues from within the NTU community as well.

I am pleased to conclude by highlighting the promotion of Associate Professor Tan See Seng who was promoted to Professor of International Relations by NTU this year. With See Seng’s promotion, we are on track to put in place a team of senior scholars who will take the academic and research programmes at RSIS to the next level.

**Joseph Chinyong Liow**

*Dean, S. Rajaratnam School of International Studies*

*Lee Kuan Chair in Southeast Asia Studies, Brookings Institution*
ABOUT RSIS

RSiSDay 2015
Celebrating RSIS' 19th anniversary

Pavilion @ Tan Chin Tuan Lecture Theatre
30 July 2015
The S. Rajaratnam School of International Studies (RSIS) was officially inaugurated on 1 January 2007. Prior to this, it was known as the Institute of Defence and Strategic Studies (IDSS), which was established 10 years earlier, on 30 July 1996, by Dr Tony Tan Keng Yam, then Deputy Prime Minister and Minister for Defence and now President of the Republic of Singapore. Like its predecessor, RSIS was established as an autonomous entity within Nanyang Technological University (NTU).

The establishment of RSIS was a crowning achievement for IDSS. Besides serving to honour the late Mr S. Rajaratnam, who was Singapore’s first Foreign Minister, the renaming of IDSS reflected the progress of what was originally a modest research institute into a professional graduate school of international affairs. IDSS continues to exist within RSIS as its core component, focusing on security research. Its teaching functions now reside within the School.

RSIS exists to develop a community of scholars and policy analysts at the forefront of Asia Pacific security studies and international affairs. Its motto, as before, is “Ponder the Improbable”. Its research, teaching and networking objectives are aimed at assisting policymakers to develop comprehensive approaches to strategic thinking in areas related to Singapore’s interests.

RSIS is guided by a Board of Governors chaired by Mr Eddie Teo, Chairman of the Public Service Commission. His predecessor, Dr Andrew Chew, stepped down from the Board on 31 December 2008, after having served as Chairman since the establishment of IDSS in 1996.

The Board of Governors and senior management of RSIS were hosted to a lunch at the Istana by President Tony Tan on 9 January 2015. In the front row (from left), Mr Chan Yeng Kit, Professor Sir Steve Smith, Mr Eddie Teo (Chairman of the Board), President Tony Tan, Ambassador Ong Keng Yong (Executive Deputy Chairman), Professor Stephen M. Walt and Mr Chee Wee Kiong. In the second row (from left), Professor Er Meng Hwa, Ms Chew Gek Khim, Professor Bates Gill, Professor Michael E. Brown, Ambassador Chan Heng Chee and Professor Joseph Liow (Dean, RSIS; ex-officio member).
The Founding Director of IDSS was Mr S. R. Nathan, formerly Singapore’s Ambassador to the United States of America, and later Ambassador-at-Large in the Ministry of Foreign Affairs. Mr Nathan established the Institute with start-up funds contributed by the government and the Singapore Totalisator Board. He relinquished his post on 17 August 1999 when he became President of the Republic of Singapore and was succeeded by his deputy, Professor Khong Yuen Foong. (Mr Nathan re-joined RSIS as a Distinguished Senior Fellow on 1 September 2011 after stepping down as President.)

On 1 October 2000, Professor Khong returned to his teaching career at Oxford University. He was succeeded by Ambassador Barry Desker, who was until then Chief Executive Officer of the Singapore Trade Development Board and prior to that, Singapore’s Ambassador to Indonesia. Professor Khong remained affiliated to RSIS as Senior Research Adviser and Professor of International Relations until March 2015.

A change of leadership took place on 3 November 2014 when Ambassador Desker handed over the leadership of RSIS to Ambassador Ong Keng Yong, formerly Singapore’s High Commissioner to Malaysia. He took over as the Executive Deputy Chairman (EDC) of RSIS under a new management structure that also retained a deanship for the School. As EDC, Ambassador Ong provides overall leadership and strategic directions in professional, academic and administrative matters. He also manages policy research under RSIS’ role as a think tank. Ambassador Ong is assisted by Professor Joseph Liow, who became Dean of RSIS on the same day that he took office as EDC. Before that, Professor Liow had been serving RSIS as Associate Dean from 2008. As Dean, he is the chief academic officer of RSIS, with responsibilities for the conduct, coordination and quality of the School’s academic programmes. He also leads in the School’s academic development and assists the EDC in the overall management of RSIS.

RSIS runs several series of conferences on security, including the annual Asia Pacific Programme for Senior Military Officers (APPSMO), the annual Asia Pacific Programme for Senior National Security Officers (APPSNO) and the biennial International Maritime Security Conference organised jointly with the Republic of Singapore Navy and Experia Events Pte Ltd.

RSIS continues to serve as the Secretariat for the Singapore National Committee of the Council for Security Cooperation in the Asia Pacific (CSCAP) and, in this role, contributes actively to Track 2 discussions on regional security. RSIS is also the Secretariat for the Track 2 Network of ASEAN Defence and Security Institutions (NADI). NADI serves as a forum for ASEAN think tanks and research institutions to network and build confidence as well as discuss and provide timely recommendations to the ADMM on issues of security cooperation.

The Master of Science programmes of RSIS—in Strategic Studies, International Relations, International Political
Economy and Asian Studies—were inaugurated in 1998, 2002, 2004 and 2008, respectively, to cater to the development of defence and security professionals, civil servants and others with an interest in these fields. The faculty comprises RSIS staff members as well as international and local specialists in the fields of strategic studies, terrorism studies, international relations, political economy, foreign-policy analysis, defence technology, history and law. To widen the choice for students, a two-year, double-degree programme, the NTU-Warwick Double Masters Programme, was introduced in 2010. Students in this programme spend their first year at the University of Warwick and the second year at RSIS.

RSIS has benefited from IDSS’ earlier association with King’s College, London, and, in particular, the assistance of Professor Sir Lawrence Freedman, its Professor of War Studies. Professor Freedman was IDSS’ Consultant and External Examiner until June 2003, during which time he provided sterling service to the Institute and its Masters programmes. Professor Stephen Walt, the Robert and Renée Belfer Professor of International Affairs at the Harvard Kennedy School of Government, where he served as Academic Dean from 2002 to 2006, took over from Professor Freedman as RSIS’ Consultant. Professor Walt relinquished this appointment on 30 June 2012. Professor Sir Steve Smith, Vice Chancellor and Chief Executive of the University of Exeter, took over as External Examiner and served in this capacity until 20 September 2011, when the position was discontinued following an NTU ruling.

The RSIS graduate programmes have drawn students from many countries around the world. To date, students have come from 65 countries, including Singapore:

- Afghanistan
- Australia
- Austria
- Bangladesh
- Belarus
- Brunei
- Bulgaria
- Cambodia
- Cameroon
- Canada
- China
- Colombia
- Croatia
- Czech Republic
- Denmark
- Egypt
- France
- Georgia
- Germany
- Ghana
- Iceland
- India
- Indonesia
- Iran
- Ireland
- Israel

- Italy
- Japan
- Kazakhstan
- Korea
- Laos
- Malaysia
- Morocco
- Myanmar
- Nepal
- Netherlands
- New Zealand

- Nigeria
- North Korea
- Norway
- Oman
- Pakistan
- Philippines
- Qatar
- Romania
- Russia
- Saudi Arabia
- Singapore

- Slovenia
- Spain
- Sri Lanka
- Sweden
- Switzerland
- Taiwan
- Thailand
- Timor-Leste
- United Kingdom
- United States
- Uzbekistan

The success of RSIS’ Master of Science programmes is reflected in the increasing numbers of students enrolled over the years. From only 10 students in 1998—all Singaporeans—the student enrolment in Academic Year 2015/2016 is 204. RSIS’ role in teaching was enhanced when IDSS accepted its first doctoral student in 2003/2004. Since then, 12 students have graduated from the doctoral programme. RSIS presently has 20 doctoral students.

RSIS faculty members teach defence and security policy, geopolitics and regional security, and military history in various officer courses at the SAFTI Military Institute. These contractual obligations come under the rubric of the SAF-NTU Strategic Partnership, which came into being in 2008. That year, faculty involvement in SAFTI’s Goh Keng Swee Command and Staff College reached a new milestone when courses conducted there became fully accredited towards NTU’s Master of Science programmes conducted by the College of Engineering, Nanyang Business School and RSIS. RSIS’ International Centre
for Political Violence and Terrorism Research (ICPVTR), which was inaugurated on 20 February 2004, has also conducted courses on terrorism for officers of the Ministries of Defence and Home Affairs.

Faculty and research staff members of RSIS are also actively involved in research on issues related to the security and stability of the Asia Pacific and their implications for Singapore. Besides IDSS and ICPVTR, RSIS’ research structure also includes the Centre of Excellence for National Security (CENS) and the Centre for Non-Traditional Security Studies (NTS Centre), both of which host several programmes. CENS was inaugurated on 29 March 2006 while the NTS Centre was launched on 6 May 2008.

RSIS’ Centre for Multilateralism Studies (CMS) was launched on 14 October 2011. It undertakes academic and policy research on economic, diplomatic and security multilateralism. It also conducts courses and workshops to train regional government officials on trade and negotiations, a role previously performed by the School’s erstwhile Temasek Foundation Centre for Trade & Negotiations (TFCTN). These courses and workshops are organised under CMS’ new Temasek Foundation Series on Trade & Negotiations.

On 9 June 2014, RSIS inaugurated the Studies in Inter-Religious Relations in Plural Societies (SRP) programme, which studies models of how communities adapt their religious life and evolve their religious doctrines to cope with the realities of living in plural societies. It also studies and develops expertise in the conduct of inter-religious relations, including conflict resolution mechanisms and models that facilitate de-radicalisation, build peace and strengthen social ties.

The research agenda of RSIS includes terrorism, homeland security, non-traditional security, multilateralism and regionalism, maritime security, contemporary Islam, military transformations, international political economy, inter-religious relations, and country and area studies. Research findings are shared with those involved in security, diplomacy and business through articles in refereed journals and the School’s monograph series, working papers, policy papers, commentaries and other publications. RSIS focuses on accessible analyses for the policy and business communities, in addition to publications for an academic audience.

Ms Alicia Cheung, Head of Administration, RSIS, ushering (from left) Mrs Margaret Wang, Mrs Antonia Teo and Mrs Peggy Desker, at the Appreciation and Welcome Dinner, 9 January 2015
RSIS hosts eminent scholars and practitioners under its Visiting Programme. The presence of such luminaries enriches the intellectual milieu of RSIS and provides many opportunities through informal seminars for faculty and research staff to acquire additional perspectives and insights. Similarly, faculty and research staff as well as RSIS students and the general public benefit from the talks given by these visitors under the School's lecture and seminar programmes.

RSIS has a growing number of sponsors. Those that have contributed grants to support the activities of the School and its predecessor, or to their respective endowment funds, include the following:

- Singapore Totalisator Board
- Bakrie Center Foundation
- Ngee Ann Kongsi
- Temasek Holdings (Private) Limited
- Lee Foundation
- Temasek Foundation
- Mr Peter Lim
- Dr Lee Seng Tee
- International Development Research Centre
- Singapore Labour Foundation
- Singapore Technologies Engineering Ltd
- Singapore Press Holdings Foundation
- National Trades Union Congress
- Sasakawa Peace Foundation
- Ford Foundation
- MacArthur Foundation
- Brenthurst Foundation
- Ancora Foundation
- Friedrich Ebert Stiftung

RSIS is a non-profit organisation. Besides the sponsors listed above, other major sources of funding include the Ministry of Defence, the Ministry of Home Affairs, the Ministry of Foreign Affairs and the National Security Coordination Secretariat, which utilise RSIS’ teaching and consultancy services. Earnings from the IDSS Endowment Fund are used to support the Institute's programmes.

When RSIS was inaugurated on 1 January 2007, a campaign to raise $40 million (including dollar-for- dollar matching grants from the Singapore Government) for the RSIS Endowment Fund was initiated. Led by Mr S. Chandra Das, Chairman of NUR Investment and Trading Pte Ltd and formerly Singapore's non-resident Ambassador to Turkey, the Fund Raising Campaign Committee achieved its target and the RSIS Endowment Fund was launched on 31 March 2008. Income from this endowment is used to engage world-class faculty and research staff and to award scholarships to talented students. This provides students with a wider choice of courses, higher levels of excellence in teaching and increased research support.

The RSIS Endowment Fund includes the provisions for four professorships that were established from donations by the Ngee Ann Kongsi, the National Trades Union Congress (NTUC), the Bakrie Center Foundation, and Mr Peter Lim (a well-known philanthropist), together with matching grants from the government. These are the NTUC Professorship in International Economic Relations, the Ngee Ann Kongsi Professorship in International Relations, the Bakrie Professorship in Southeast Asia Policy, and the Peter Lim Professorship in Peace Studies. These endowed professorships enable RSIS to engage renowned scholars in their respective fields to teach and to research at the School, besides sharing their knowledge with the wider community through public lectures and seminars. The Bakrie Center Foundation also donated $600,000, which, together with a matching grant from the Singapore Government, provided for a Bakrie Graduate Fellowship scholarship fund at RSIS over a period of five years beginning in 2011.

As of 1 January 2016, RSIS employs 194 management, faculty, research and support staff.
RSIS is guided by a Board of Governors appointed by the Nanyang Technological University Board of Trustees. The Board of Governors comprises members representing the University and organisations and international bodies concerned with defence, strategic studies, diplomacy and international affairs.

**CHAIRMAN**

Mr Eddie Teo
Chairman,
Public Service Commission

**DEPUTY CHAIRMAN**

Ambassador Ong Keng Yong
Executive Deputy Chairman
S. Rajaratnam School of International Studies, and Director, Institute of Defence and Strategic Studies

**MEMBERS**

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Chairman, Lee Kuan Yew Centre for Innovative Studies, Singapore University of Technology and Design

Mr Chan Yeng Kit  
Permanent Secretary (Defence), Ministry of Defence

Ms Chew Gek Khim  
Executive Chairman, The Straits Trading Company Limited

Professor Sir Steve Smith  
Vice-Chancellor and Chief Executive, University of Exeter

Professor Stephen M. Walt  
Robert and Renée Belfer Professor of International Affairs, Harvard Kennedy School of Government

Mr Leo Yip  
Permanent Secretary, Ministry of Home Affairs

Professor Joseph Liow  
(ex-officio)  
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(as of 1 January 2016)

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Professor Bates Gill (first from left), member of the RSIS Board of Governors, interacting with RSIS faculty before RSIS’ Appreciation and Welcome Dinner, 9 January 2015
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<td>Assistant Professor</td>
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*Staff of RSIS at the annual staff gathering, 28 May 2015*
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"Administrative and support staff of RSIS at the Appreciation and Welcome Dinner, 9 January 2015"
APPRECIATION AND WELCOME DINNER
On 9 January 2015, Mr Eddie Teo, Chairman of the RSIS Board of Governors, hosted an “Appreciation and Welcome Dinner” at Sheraton Towers Singapore. The event was held for RSIS staff and associates (including members of the RSIS Board of Governors) to thank Ambassador Barry Desker, the former Dean of RSIS, for his services to the School from 1 October 2000, and to welcome Ambassador Ong Keng Yong, who took over the helm on 3 November 2014. Under the new management structure, Ambassador Ong is the Executive Deputy Chairman of the School and is assisted by Professor Joseph Liow, who, as the new Dean of RSIS, is also the School’s chief academic officer.

VISITING S. RAJARATNAM PROFESSOR OF STRATEGIC STUDIES
Professor Stephen Rosen was at RSIS from 12 January to 23 January 2015 as the School’s S. Rajaratnam Professor of Strategic Studies. During his visit, Professor Rosen, who is the Kaneb Professor of National Security and Military Affairs at Harvard University and Senior Counselor at the Long Term Strategy Group, delivered several talks. These included a Distinguished Public Lecture (“The United States in Asia – 1965 to 2015”), a University Colloquium (“The Rise of China: Policy Options for the United States”) and a student seminar (“Academia and National Security: Future Issues”). Professor Rosen also had meetings with faculty and key policymakers in the Singapore government.
EAST ASIA SUMMIT SYMPOSIUM ON RELIGIOUS REHABILITATION AND SOCIAL REINTEGRATION

The International Centre for Political Violence and Terrorism Research (ICPVTR) hosted the “East Asia Summit Symposium on Religious Rehabilitation and Social Reintegration” on 16–17 April 2015 at the Ritz-Carlton Millenia, Singapore. The event attracted more than 550 delegates from over 30 countries in East Asia as well as experts from around the world. The symposium was focused on mapping current and emerging threats of the Islamic State, its global implications and how the government and civil society should respond. Deputy Prime Minister Teo Chee Hean gave the keynote address at the opening while Prime Minister Lee Hsien Loong gave the closing address, during which he called for greater partnership between the government and the community to mitigate the ideological threat of terrorism.

VIPs and speakers at the East Asia Summit Symposium on Religious Rehabilitation and Social Reintegration with PM Lee Hsien Loong (seated centre) and DPM Teo Chee Hean (seated second from left), 16 April 2015

9TH ASIA PACIFIC PROGRAMME FOR SENIOR NATIONAL SECURITY OFFICERS

The 9th Asia Pacific Programme for Senior National Security Officers (APPSNO 2015) was held at the Marina Mandarin Singapore on 4–8 May 2015. Organised by the Centre of Excellence for National Security (CENS) with the support of the National Security Coordination Secretariat, APPSNO 2015 explored the theme “Glocalisation and National Security”. The conference brought together senior national security officers from the Asia Pacific and beyond for a week of intensive discussion and networking. They included 27 participants from the Asia Pacific and Europe, who were joined by 35 of their Singaporean counterparts from various government ministries and agencies. Mr Teo Chee Hean, Deputy Prime Minister and Coordinating Minister for National Security, delivered the opening address.

(From left) Mr Teo Chee Hean, Deputy Prime Minister; Dr Shashi Jayakumar, Head of CENS; and Mr Nicholas Fang, Executive Director, SIIA; at the 9th APPSNO opening ceremony, 4 May 2015
4TH INTERNATIONAL MARITIME SECURITY CONFERENCE

The 4th International Maritime Security Conference (IMSC), co-hosted by the Republic of Singapore Navy (RSN) and RSIS, was held on 20 May 2015 at the Changi Exhibition Centre. This biennial event, held in conjunction with IMDEX 2015, addressed the theme of “Safe and Secure Seas – Strengthening Maritime Cooperation”. The event attracted the participation of 24 navy chiefs and vice chiefs from around the world, including Rear-Admiral Lai Chung Han, Singapore’s Chief of Navy, who spoke on one of the panels. Dr Mohamad Maliki Bin Osman, Singapore’s Minister of State for National Development and Defence, delivered the opening address, while Ambassador Ong Keng Yong, Executive Deputy Chairman of RSIS, gave the closing remarks.

RSIS-WTO PARLIAMENTARIAN WORKSHOP 2015

RSIS and the World Trade Organization (WTO) co-hosted the sixth edition of the RSIS-WTO Parliamentarian Workshop on 25–27 May 2015. Held at the Marina Mandarin Singapore, the workshop was sponsored by the WTO Secretariat and the Temasek Foundation under the auspices of the Centre for Multilateralism Studies’ Temasek Foundation Series on Trade & Negotiations. The workshop brought together 15 speakers and more than 60 parliamentarians from 18 countries in the Asia Pacific region to discuss new trends and topics confronting the multilateral trading regime. WTO Director-General Roberto Azevêdo delivered the keynote address in which he spoke on challenges for the future of the WTO, as well as a RSIS-MTI Trade Academy Distinguished Public Lecture that same day on “WTO’s 20th Anniversary: Building a Stronger Global Trading System”.

(From left) Mr Baey Yam Keng, representative of the Singapore Parliament and Guest of Honour; Ambassador Ong Keng Yong; and Mr Tanweer A. Khashkeli, Pakistan’s High Commissioner to Singapore; at the RSIS-WTO Parliamentarian Workshop, 25 May 2015

Ms Jane Chan, Coordinator of IDSS’ Maritime Security Programme, at the 4th IMSC which she co-organised with the Republic of Singapore Navy, 20 May 2015
STRENGTHENING TIES WITH CHINESE THINK TANKS

RSIS’ annual calls on Chinese think tanks took place on 14–17 June 2015. This year’s six-member delegation was led by Ambassador Ong Keng Yong, who was making his maiden visit to China since becoming Executive Deputy Chairman of RSIS. In Beijing, the delegation participated in two workshops with the China Foreign Affairs University and Renmin University on “New Trends in Chinese Foreign Policy” and “Asia Pacific Security”, respectively. The RSIS delegation also called on the China Institutes of Contemporary International Relations, National Strategic Institute at Tsinghua University and the National Defense University. The visit further enhanced RSIS’ working relationships with the Chinese think tanks and research institutes.

LAUNCH OF THE HUMANITARIAN ASSISTANCE AND DISASTER RELIEF PROGRAMME

The Humanitarian Assistance and Disaster Relief (HADR) Programme was launched by Ambassador Ong Keng Yong on 21 July 2015 at Copthorne King’s Hotel. The event was attended by guests from various humanitarian sectors: civilian government agencies, militaries, NGOs, regional organisations, the United Nations, the Red Cross movement, faith-based organisations and civil society groups. Dr Noeleen Heyzer, Social Scientist and former Under-Secretary-General of the United Nations, delivered the keynote address. The HADR Programme, run by both the Centre for Non-Traditional Security Studies and the Institute of Defence and Strategic Studies, will use a multi-dimensional and holistic approach in assessing humanitarian aid and emergency preparedness capacities in the region. It will develop the next generation of global leaders in HADR.
17TH ASIA PACIFIC PROGRAMME FOR SENIOR MILITARY OFFICERS

The 17th Asia Pacific Programme for Senior Military Officers (APPSMO 2015) was held at the Singapore Resort & Spa Sentosa from 5–10 August 2015. Organised by RSIS’ Institute of Defence and Strategic Studies, APPSMO 2015 was attended by more than 50 military officers from 25 countries around the Asia Pacific and Europe. The conference adopted the theme “Beyond Stovepipes: Adopting the Whole of Government Approach to Security Challenges”, in which the participants addressed issues on the roles of the armed forces today and in the near future, in the context of a rapidly evolving security environment. Mr Lui Tuck Yew, Minister for Transport and Second Minister for Defence, delivered the keynote address at the opening of the conference. Major-General Perry Lim, Chief of Army of the Singapore Armed Forces, was guest-of-honour at the dinner for participants and speakers at the Shangri-La’s Rasa Sentosa Resort.

RSIS CELEBRATES SG50 WITH BOOK LAUNCH

More than 80 guests were present at the launch of Perspectives of the Security of Singapore: The First 50 Years at the Singapore Resort & Spa Sentosa on 6 August 2015. The book is edited by Ambassador Barry Desker, RSIS Distinguished Fellow, and Associate Professor Ang Cheng Guan, Head of Graduate Studies. The book, which was launched by Mr S. R. Nathan, sixth President of Singapore and founding Director of IDSS, aims to fill a gap in the literature of Singapore’s security. Among the contributors who provided personal recollections were Mr Nathan himself, Mr Peter Ho, Mr Bilahari Kausikan and Mr Philip Yeo, key officials who had played leadership roles in managing Singapore’s security over the last half century. The book launch was held in conjunction with RSIS’ 17th Asia Pacific Programme for Senior Military Officers.
VISITING NTUC PROFESSOR OF INTERNATIONAL ECONOMIC RELATIONS

Professor Shujiro Urata visited RSIS from 13 August to 20 August 2015 as the School’s NTUC Professor of International Economic Relations. Professor Urata is Professor of Economics at the Graduate School of Asia-Pacific Studies of Waseda University. During his visit, Professor Urata conducted a student seminar on “Global Value Chains and their Roles in Asian Economic Integration and Economic Growth” and a lecture at the Ong Teng Cheong Labour Leadership Institute on “Globalisation and Its Impacts on the Singaporean Economy and Workers”. The RSIS Distinguished Public Lecture on “Regional Economic Integration in Asia Pacific and Japan’s Revitalisation Strategy”, which he was scheduled to give during his tenure, took place later, on 18 September 2015, because of unforeseen circumstances. Professor Urata also had meetings with RSIS faculty and officials from the Ministry of Trade and Industry.

2ND KOREA-SINGAPORE FORUM

The 2nd Korea-Singapore Forum was held on 26–27 August 2015 at the JW Marriott Seoul in South Korea. Organised by RSIS and the Korea Foundation, the forum was titled “Korea-Singapore Partnership in the Evolving Global Environment”. More than 40 participants from both countries exchanged views on the evolving geopolitical and economic regional landscapes. They also discussed Korea-Singapore cooperation on common security challenges as well as prospects for bilateral economic collaboration. This second forum in the biennial series engaged Track 1 and Track 2 individuals as well as representatives from businesses and the media from both countries.

RSIS DISTINGUISHED PUBLIC LECTURE BY MS SUSI PUDJIASTUTI

Ms Susi Pudjiastuti, Minister for Marine Affairs and Fisheries of Indonesia, delivered an RSIS Distinguished Public Lecture titled “Indonesia’s Marine Policy: Economic and Security Challenges” on 27
August 2015. In her presentation, Ms Pudjiastuti emphasised that her ministry is currently focusing on three missions: (i) maintaining Indonesia’s sovereignty by creating a credible deterrence against illegal, unconventional and unregulated fishing within its territory; (ii) promoting sustainable practices at sea; and (iii) enhancing connectivity in order to boost the added value of local products. She also highlighted efforts to open up the country’s fisheries industry to foreign investors.

S. T. LEE DISTINGUISHED ANNUAL LECTURE
Professor Takashi Shiraishi delivered the 7th S. T. Lee Distinguished Annual Lecture titled “Japan’s Security and Foreign Policy under Prime Minister Abe” on 22 September 2015 at the Marina Mandarin Singapore. Professor Shiraishi is the President of the National Graduate Institute for Policy Studies (GRIPS) as well as President of the Institute of Developing Economies-Japan External Trade Organization (IDE-JETRO). In his presentation, Professor Shiraishi provided an overview of Japan’s security, foreign policy and foreign economic policy initiatives under Prime Minister Shinzo Abe. Besides responding to President Obama’s rebalancing by deepening and expanding the U.S.-Japan alliance, Japan is also committed to support ASEAN unity and integration. Professor Shiraishi also met key policymakers from the defence and foreign affairs ministries during his visit.

RSIS-BROOKINGS CONFERENCE
RSIS and the Brookings Institution of Washington, D.C., co-hosted a conference on “Southeast Asia and the United States: A Stable Foundation in an Uncertain Environment”. The delegation from the Center for East Asia Policy Studies was led by Mr Strobe Talbott, President of Brookings. The conference, which took place at The Fullerton Hotel on 19 October 2015, had the objective of recognising the strength of Southeast Asia-U.S. relations and to enhance intellectual exchange on key regional security issues of mutual interest. It was attended by academic and policy personnel from local and foreign institutions. Deputy Prime Minister Teo Chee Hean delivered the keynote address. The conference programme included a lecture by General (Ret.) Luhut Pandjaitan, Coordinating Minister for Political, Legal and Security Affairs, Indonesia, and it was open to the public.
RSIS DISTINGUISHED PUBLIC LECTURE BY GENERAL (RET.) LUHUT PANDJAITAN

General (Ret.) Luhut Pandjaitan, Coordinating Minister for Political, Legal and Security Affairs, Indonesia, delivered an RSIS Distinguished Public Lecture titled “President Joko Widodo’s First Year in Office: An Assessment” on 19 October 2015 at The Fullerton Hotel. He acknowledged that President Joko Widodo came into the Merdeka Palace with the heavy responsibility of fulfilling the high expectations of his voters. Despite some challenges, General (Ret.) Pandjaitan remained optimistic that President Widodo is a unifying element. In his view, President Widodo, together with Vice-President Jusuf Kalla, have kept the coalition intact and have since garnered greater support in Parliament.

RSIS PANEL AT SINGAPORE INTERNATIONAL ENERGY WEEK 2015

RSIS’ Centre for Non-Traditional Security Studies and the Energy Market Authority of Singapore organised two panel discussions at the Singapore International Energy Week with the theme “Is Southeast Asia Ready for Nuclear Power?”. Held on 29 October 2015 at the Marina Bay Sands Expo and Convention Centre, the two panels featured diverse perspectives, including whether Southeast Asia should use nuclear power. The panellists also discussed the current status of nuclear energy programmes in Southeast Asia, particularly in Vietnam and Indonesia. Ambassador Ong Keng Yong delivered the opening address at the roundtable. Dr Olli Heinonen from Harvard University’s Belfer Center was specially invited by RSIS to participate in this event.

(From left) Ambassador Ong Keng Yong, Dr Tran Chi Thanh, Dr Mely Caballero-Anthony, Mr Egor Simonov, Dr Taswanda Taryo, Dr Ronald McCoy, Dr Andrew Wee, Mr Kwa Chong Guan and Dr Olli Heinonen, 29 October 2015
INAUGURAL SRP EXECUTIVE PROGRAMME
The Studies in Inter-Religious Relations in Plural Societies (SRP) Programme conducted its inaugural Executive Programme at the Raffles City Convention Centre on 16–20 November 2015. The Executive Programme, which was attended by 47 participants, provided foundational yet incisive knowledge on the crucial role of religion in society, in various facets of life in plural settings and in relation to communal conflict and cohesion. The Executive Programme is aimed at professionals in the areas of community development, defence, education, humanitarian relief work, international relations, religious leadership and security.

RSIS-ZICO DISTINGUISHED LECTURE ON ASEAN AND PARTNERS
On 30 November 2015, Mr George Yeo, Chairman of Kerry Logistics Network and former Minister for Foreign Affairs, spoke on “ASEAN and the New China Trade” at the Shangri-La Hotel. Co-hosted by RSIS and ZICO Holdings Inc., the lecture was the first in a new series known as the RSIS-ZICO Distinguished Lecture on ASEAN and Partners. The lecture series caters to the senior management of the private and public sectors in Singapore. It will provide a platform for them to network and to better understand the strategic issues involving ASEAN and ASEAN’s relations with the big powers.
HIGHLIGHTS

Honours and Awards for RSIS Staff and Students

AWARD WINNERS FOR ACADEMIC EXCELLENCE

For Academic Year 2014/2015, four students outperformed their peers in their respective Master of Science programmes. These students and their awards are as follows:

- **Mrs Vidhya Logendran** (Singapore)
  The Lion Group Gold Medal for Master of Science in International Political Economy

- **Mr Jesse Caemmerer** (United States)
  United Overseas Bank Gold Medal for Master of Science in Strategic Studies

- **Ms Shayus Shahida Sharif** (Singapore)
  The Rajabali Jumabhoy Foundation Gold Medal for Master of Science in Asian Studies

Besides these top students, Mr Cheng Sai Pong (Singapore) was awarded the Tay Seow Huah Book Prize for writing the best dissertation.

It has been announced, at the time of printing, that Mr Jesse Caemmerer, Research Analyst at RSIS, has been selected to the inaugural class of the Schwarzman Scholars to pursue a fully funded Master of Global Affairs at Schwarzman College, located on the campus of Tsinghua University.
AWARD WINNERS FOR TEACHING EXCELLENCE

The RSIS Teaching Awards for Academic Year 2014/2015 were won by Professor Pascal Vennesson, Professor of Political Science, and Associate Professor Kumar Ramakrishna, Head of Policy Studies in the Executive Deputy Chairman’s Office. They received their awards from Professor Joseph Liow, Dean of RSIS, at the 12th RSIS Alumni Dinner held on 24 July 2015. These awards recognise teaching excellence and outstanding contributions to the enhancement of teaching and learning at RSIS. The recipients of the awards were decided on the basis of student evaluations made at the end of the academic year.

SINGAPORE PRESS HOLDINGS AWARD FOR COMMUNITY WORK

Ambassador Mohammad Alami Musa, Head of the Studies in Inter-Religious Relations in Plural Societies Programme at RSIS, was conferred the Berita Harian Achiever of the Year Award by Berita Harian, Singapore Press Holdings’ Malay daily newspaper. This award was presented on 19 August 2015 for his lifelong dedication in serving the community and the nation, his leadership in helping to shape a Singapore Muslim identity, and for being a role model for the Malay/Muslim community. Ambassador Alami is also Singapore’s non-resident Ambassador to Algeria and was a former President of the Islamic Religious Council of Singapore (MUIS).

APPOINTMENTS TO ASEAN INTER-GOVERNMENTAL COMMISSION ON HUMAN RIGHTS

Ambassador Barry Desker, RSIS Distinguished Fellow and Bakrie Professor of Southeast Asia Policy, has been appointed as the Singapore representative to the ASEAN Inter-Governmental Commission on Human Rights (AICHR) for a three-year term beginning on 1 January 2016. The AICHR is a consultative body operating by consensus, which is composed of one representative from each ASEAN member country nominated by their respective governments. The commission’s mandate focuses on the promotion and protection of human rights, capacity building, advice and technical assistance, information gathering and engagement with national, regional and international bodies. Dr Shashi Jayakumar, Head of RSIS’ Centre of Excellence for National Security, has been appointed as the Alternate Representative.
APPOINTMENT TO THE SINGAPORE SOCIAL SCIENCES RESEARCH COUNCIL

Associate Professor Farish A. Noor, Head of Doctoral Studies, was appointed as a member of the newly-established Singapore Social Sciences Research Council (SSRC). Scheduled to meet from January 2016, the aim of the SSRC is to develop a policy to enhance the social sciences and research in the humanities to anticipate Singapore’s needs in the future. The council will meet to plan a long-term strategy to help fund and support the development of the social sciences and humanities in the universities and colleges of Singapore. Associate Professor Farish Noor’s appointment will be for a period of two years, from January 2016 to December 2017.

APPOINTMENT TO GOVERNING COUNCIL OF INTERNATIONAL STUDIES ASSOCIATION

Associate Professor Mely Caballero-Anthony, Head of the Centre for Non-Traditional Security Studies, was elected as a Member of the Governing Council of the International Studies Association (ISA), on a two-year appointment beginning in 2015. Founded in 1959, the ISA has over 6,000 members around the world and is the most respected and widely known scholarly association in the field of international studies. The ISA cooperates with 57 international studies organisations in over 30 countries. It is a member of the International Social Science Council and enjoys non-governmental consultative status with the United Nations. The election criteria for membership in the ISA’s Governing Council include professional distinction in the field and knowledge of the association. Associate Professor Caballero-Anthony’s election makes her one of only six members-at-large of the ISA’s Governing Council.

RESEARCH GRANTS FOR WORK ON INDONESIA AND TIMOR-LESTE

Associate Professor Leonard Sebastian, Coordinator of the Indonesia Programme at IDSS, had the honour during the year of receiving two research grants totalling nearly S$140,000. One was a grant of US$51,000 from the ASEAN Secretariat for a one-year study on the “ASEAN Membership Application by Timor-Leste and its Implications on ASEAN Political and Security Community Building”. The other was a Ministry of Education Academic Research Fund Tier 1 grant of S$67,000 awarded by Nanyang Technological University for a 25-month study (as Principal Investigator) on “Growing Religious Intolerance and Democratic Consolidation in Indonesia: The Role of Kyais”.

Associate Professor Farish A. Noor

Associate Professor Mely Caballero-Anthony

Associate Professor Leonard C. Sebastian
RESEARCH GRANT FOR BOOK PROJECT ON MARTYRDOM

The United States Air Force’s (USAF) Asian Office of Aerospace Research & Development (AOARD) has awarded Dr Irm Haleem, Assistant Professor in the International Centre for Political Violence and Terrorism Research, a research grant of US$50,000. This grant, disseminated in August 2015, is a one-year grant to facilitate Dr Haleem’s ongoing research for her second book, *Death as Existence*, which is a conceptual analysis of martyrdom with a focus on Islamic martyrdom. The USAF-AOARD regularly offers research grants, primarily for works in the hard sciences but occasionally also for works in the social sciences, as in this case. The grant approval process is marked by several stages of scrutiny before it undergoes a critical peer review at the U.S. Department of Defense, which will decide whether to award the grant.

MILITARY STUDIES PROGRAMME AWARDED RESEARCH GRANTS BY SAF-NTU ACADEMY

Three staff members of IDSS’ Military Studies Programme were awarded research grants—each worth S$5,000—by the SAF-NTU Academy. They were Professor Pascal Vennesson, Dr Daniel Chua and Mr Chang Jun Yan. For his award, Professor Vennesson will carry out an initial case study to examine the decision by General Douglas MacArthur, Commander in Chief, Far East, to land at Incheon (Operation Chromite) during the first week of July 1950, as his forces were in full retreat and facing serious losses. The study would be done from the perspective of the prospect theory, which is the most influential descriptive theory of decision-making under risk in the social sciences. Dr Chua will conduct historical research that examines the political and strategic considerations behind the closure of U.S. bases in the Philippines in 1992, and the subsequent establishment of Commander, Logistics Group Western Pacific, in Singapore. He will study declassified diplomatic documents and interview former diplomats to gain a deeper understanding of the principles and rationale behind the decisions made by the three governments involved. As the third award was for a joint project, Mr Chang will collaborate with Ms Nicole Jenne, a PhD researcher at the European University Institute in Florence, Italy, to examine the formulation of national security agenda in Southeast Asia, with special consideration of the role of the United States from the perspective of securitisation theory.
FRANCE ENGAGES A YOUNG LEADER FROM CENS

Dr Shashi Jayakumar, Head of the Centre of Excellence for National Security (CENS), was selected by the Foreign Ministry of France to be the 2015 Singapore participant in the *Programme d’invitation des personnalités d’avenir* (PIPA, or Invitation Programme for Young Leaders), which saw him spend a week in Paris in June 2015 engaging government officials, academics and thought leaders on various issues. This included meetings with individuals covering radicalisation and terrorism, society and the economy. The programme was intended to help the invitee better understand various aspects of the French model while at the same time establishing high-level links that might benefit both sides in the future. Among the officials Dr Jayakumar met were Mr Pierre N’Gahane, Prefect and Secretary of the Inter-Ministerial Committee for Crime Prevention; Ms Nathalie Goulet, member of the Senate and President of the recently concluded Senate commission on financing for jihad; and Professor Farhad Khosrokhavar, Research Director of the Centre for Sociological Analysis and Intervention. The latter was a CENS Distinguished Visitor in November 2013.

“Across Borders with Dr Farish” Wins Major International Award

Associate Professor Farish A. Noor, Head of Doctoral Studies, was honoured when his television documentary series, “Across Borders with Dr Farish”, was awarded the silver medal for Best Series in the National/International Affairs category at the 2015 New York Festival’s World’s Best TV & Films competition. The award ceremony was held in Las Vegas on 14 April 2015. Produced and nominated by Channel NewsAsia, an English language Asian TV news channel, this series looked at life along and across several border regions, such as that between China and North Korea, Burma and Bangladesh, and Cambodia and Thailand. The New York Festival’s World’s Best TV & Films competition, with its various categories that depict global trends, recognises the dedication of TV and film-makers’ in bringing story-telling to the screen.

Award in NatGeo Live – NTU Photography Competition

Mr Emirza Adi Syailendra, a Research Analyst in the Indonesia Programme at IDSS, bagged a Merit Award for his photo essay entry titled “The Black Pearl Papua” in the open category of the Light & Life Photography Competition organised jointly by National Geographic Live (NatGeo Live) and NTU. The award-winning images were some of the photographs taken by Mr Syailendra as part of an RSIS-sponsored field trip to Papua for a research project. The competition was aimed at encouraging members of the NTU community to contribute creative photographic works using or creating light as the central theme. Mr Syailendra’s works were displayed in NTU from 24 August to 7 September 2015 at an exhibition of the winning entries.
Concerning research publications and activities, RSIS faculty and research staff had a productive 2015, publishing a considerable number of journal articles, book chapters, single-authored monographs and edited volumes. These are listed in Annex A and Annex B.

The following works are particularly noteworthy:

- RSIS played a key role in delivering a Special Issue on “Smart Power and the Military” in the *Journal of Strategic Studies*, Volume 38, Issue 5, 2015. This special issue emerged from the proceedings of a seminar convened annually by the Goh Keng Swee Command and Staff College, which RSIS helped to organise. The first systematic study assessing the conceptual relevance of smart power to the defence policies and military strategies of a number of Asia-Pacific countries, the special issue featured four original articles by RSIS faculty members Associate Professor Alan Chong, Associate Professor Li Mingjiang, Assistant Professor Evan Resnick and Professor Tan See Seng.

- RSIS made a key contribution to scholarship on Singapore's security with *Perspectives on the Security of Singapore: The First Fifty Years* (London: Imperial College Press, and Singapore, World Scientific, 2015), edited by Ambassador Barry Desker and Associate Professor Ang Cheng Guan. Specially prepared to commemorate the 50th anniversary of Singapore's independence, this collection of 19 original essays by RSIS faculty members and associates explored various facets of Singapore's evolving external security environment and assessed how it responded to those complex challenges.

- *Reflections: The Legacy of Lee Kuan Yew* is a collection of essays reflecting Mr Lee Kuan Yew's immense contribution to the various models of development—from nation-building and statecraft; leadership and governance; to economic development and the management of plural societies. The essays are written by scholars and policymakers who had worked closely with, or for, or grew up, under Mr Lee. The insights offered will be helpful when scholars studying Singapore in particular and nation-building in general, look for explanations as to why Singapore has been so successful despite being a small nation-state. Edited by Mr Yang Razali Kassim and Mr Mushahid Ali, the book's authors include Professor Wang Gungwu, Mr Eddie Teo, Professor Chan Heng Chee, Mr Jusuf Wanandi, Ambassador Ong Keng Yong, Ambassador Barry Desker as well as young researchers and students from RSIS and NTU.

- In partnership with the U.S.-based National Bureau of Asian Research (NBR), RSIS helms *Asia Policy*, a leading peer-reviewed journal devoted to bridging the gap between academic research and policymaking on issues related to the Asia-Pacific. Associate Professor Bhubhindar Singh is a member of the journal's Editorial Advisory Committee while Professor Tan See Seng is a member of the Editorial Board.
RESEARCH
RSIS has five endowed professorships that were established to enable the School to engage renowned scholars in their respective fields to participate in its research and teaching activities and to share their knowledge with the wider community through public lectures and seminars. The professorships are as follows:

- S. Rajaratnam Professorship in Strategic Studies
- National Trades Union Congress (NTUC) Professorship in International Economic Relations
- Ngee Ann Kongsi Professorship in International Relations
- Bakrie Professorship in Southeast Asia Policy
- Peter Lim Professorship in Peace Studies

S. RAJARATNAM PROFESSORSHIP IN STRATEGIC STUDIES

The S. Rajaratnam Professorship in Strategic Studies at RSIS was inaugurated on 31 August 1998 to enable the School to invite distinguished scholars in Strategic Studies and related fields to participate in its activities. The professorship was established in honour of Mr Sinnathamby Rajaratnam for his distinguished services to the nation.

Mr Rajaratnam, born in 1915, was elected Member of Parliament for Kampung Glam in 1959 and continued to represent the constituency until his retirement in 1988. He became the Minister for Culture in 1959 and the Minister for Foreign Affairs in 1965. In the latter capacity, he took on a second portfolio as the Minister for Labour from 1968 to 1971. He became Second Deputy Prime Minister (Foreign Affairs) in 1980, after which he was appointed Senior Minister until his retirement. He passed away in 2006.

The S. Rajaratnam Professorship in Strategic Studies is made possible by a $2.6 million fund (excluding a matching grant from the Singapore Government) raised by the Fund Raising Committee chaired by Mr S. Chandra Das, former Member of Parliament for Cheng San Group Representative Constituency (1980–1996). Income generated from the invested endowment funds is used to invite internationally renowned scholars to teach and research at the School. The S. Rajaratnam Professorship thus enables RSIS to increase its international linkages as well as benefit from the knowledge, experience and wisdom of eminent scholars appointed to the chair.

The scholar appointed to the prestigious S. Rajaratnam Chair in the period reviewed was Professor Stephen Rosen, Kaneb Professor of National Security and Military Affairs at Harvard University, from 12 January to 23 January 2015. Professor Rosen is also Senior Counsellor at the Long Term Strategy Group in Washington, D.C.
NATIONAL TRADES UNION CONGRESS (NTUC) PROFESSORSHIP IN INTERNATIONAL ECONOMIC RELATIONS

In 2007, the National Trades Union Congress (NTUC) raised a total of $2.5 million, which, with additional funding from the Singapore Government and other sources, enabled RSIS to establish an endowed chair known as the NTUC Professorship in International Economic Relations. Set up in 1961, the NTUC is the national federation of trade unions in Singapore, whose basic aim is to safeguard and enhance the interests of workers.

Income from the endowment enables RSIS to appoint an NTUC Professor of International Economic Relations to provide leadership for the School's International Political Economy Programme. As such, besides possessing strong academic credentials, the holder of the chair will have policy experience working in multilateral institutions such as the International Monetary Fund, the World Bank, the Asian Development Bank and the World Trade Organisation, as well as in government ministries responsible for policy formulation in international trade, investments and finance. He or she will also be familiar with increasingly important entities such as hedge funds, private equities, petrodollars and sovereign wealth funds.

The scholar who held this prestigious NTUC Chair in 2015 was Professor Shujiro Urata, Professor of Economics, Graduate School of Asia Pacific Studies at Waseda University, Tokyo, from 13 August to 20 August 2015.

NGEE ANN KONGSI PROFESSORSHIP IN INTERNATIONAL RELATIONS

The Ngee Ann Kongsi Professorship in International Relations was established on 27 November 2007 through a donation of $3 million from Ngee Ann Kongsi and a matching grant from the Singapore Government. Income from the endowment is used to engage renowned scholars in International Relations to teach and research at RSIS.

Ngee Ann Kongsi has a long history of promoting education in Singapore and Nanyang Technological University has benefited from its many generous donations. The University's association with Ngee Ann Kongsi began in the 1990s when the kongsi donated $1 million to the Chinese Heritage Centre located in the University. In 2005, Ngee Ann Kongsi also donated $1.5 million to set up the Ngee Ann Kongsi Professorship in Traditional Chinese Medicine to help develop the University's expertise in traditional Chinese medicine. Besides these, it has also awarded many scholarships and bursaries to students at NTU over the years.

The next scholars to be appointed to this chair will be Mr Randal Phillips, Managing Partner for Asia, Mintz Group, from 21 February to 5 March 2016; and Professor Jia Qingguo, Dean of the School of International Studies, Peking University, from 31 July to 13 August 2016.
BAKRIE PROFESSORSHIP IN SOUTHEAST ASIA POLICY
The Bakrie Professorship in Southeast Asia Policy was launched on 18 November 2010 at the Chinese Heritage Centre in Nanyang Technological University. Established to deepen knowledge of the region and its largest country, Indonesia, the professorship was made possible through a generous grant from the Bakrie Center Foundation of Indonesia, led by Mr Anindya Novyan Bakrie, and a matching grant from the Singapore Government. Its establishment is also in line with the donor’s belief in intellectual values and social responsibility and expectation of the chair holders’ commitment to advancing knowledge and deepening understanding of the domain to which they are appointed. The Bakrie Professorship in Southeast Asia Policy at RSIS will be a prime anchor in providing insights into Southeast Asia policy. The chair holders are expected to mentor the younger faculty members and research scholars, as well as serve as a beacon to attract and retain other illustrious academics with an interest in Southeast Asia.

The first scholar to hold this professorship is RSIS Distinguished Fellow, Ambassador Barry Desker. Appointed by Mr Eddie Teo, Chairman of the RSIS Board of Governors, on 1 April 2011, when he was then Dean of the School, Ambassador Desker continues to hold the Bakrie Chair concurrently and in an honorary capacity.

PETER LIM PROFESSORSHIP IN PEACE STUDIES
The Peter Lim Professorship in Peace Studies was launched on 9 June 2014 during the inauguration of RSIS’ Studies in Inter-Religious Relations in Plural Societies (SRP) programme. The professorship was established through a generous gift of $3 million from Mr Peter Lim and a matching grant from the Singapore Government.

Mr Lim, a well-known Singaporean philanthropist, hopes that his donation can bring together distinguished scholars and thought leaders to study how Singapore can further preserve and promote the existing harmonious relations among its different communities, so that the nation will continue to enjoy peace and harmony. The endowment will enable the SRP to appoint a professor who can lead the programme in researching and in teaching Peace Studies.

The first scholar to hold this endowed chair is Professor Abdullah Saeed. Appointed on 15 October 2015, he will hold this chair for five years as Adviser to the SRP.
Visiting scholars play an important role in RSIS’ research agenda. Besides scholars appointed to the School’s endowed professorships, RSIS also has a visiting programme to enable local and overseas scholars to do research at the School for varying periods of up to a year. Visiting scholars contribute to the intellectual life in RSIS by providing faculty and research staff with additional perspectives and insights through informal exchanges at in-house seminars.

VISITING SCHOLARS WHO SPENT TIME AT RSIS IN 2015

Dr Ali ALLAWI  
Distinguished Visiting Fellow  
19 October 2015 – 18 July 2016

Dr Alessandro ARDUINO  
Economic expert, Italian Ministry of Foreign Affairs  
12 October 2015 – 11 January 2016

Lieutenant Colonel Guillaume Nicolas BEAURPERE  
Fellow, U.S. Army War College  
Visiting Fellow in the International Centre for Political Violence and Terrorism Research  

Mr Dennis James BLASKO  
Visiting Fellow in the Military Transformations Programme  
27 September – 3 October 2015

Professor Ian CLARK  
Professor of International Relations, University of Queensland  
Visiting Professor  
27 February – 2 June 2015

Dr Paul Marion COLE  
Visiting Fellow in the Military Transformations Programme  
2–27 November 2015

Lieutenant Colonel Luke Robert DONOHUE  
Fellow, U.S. Army War College  
Visiting Fellow  
9 July 2015 – 8 July 2016

Mr Yasutomo EGASHIRA  
Official, Defense Intelligence Division, Defense Policy Bureau, Ministry of Defense, Japan (MODJ)  
Visiting Fellow  
2 July 2014 – 28 February 2015

Dr Eric Marie FRECON  
Assistant Professor, Ecole Navale (Naval Academy)  
Visiting Fellow in the Maritime Security Programme  
22 June – 23 October 2015

Mr HAN Feng  
Scholar, National Institute of International Strategy, Chinese Academy of Social Sciences  
Visiting Fellow in the China Programme  
30 October 2014 – 25 January 2015

Dr Olli HEINONEN  
Belfer Center for Science and International Affairs, John F. Kennedy School of Government  
RSIS Distinguished Visitors Programme  
25–31 October 2015

Mr Dhruva JAISHANKAR  
Transatlantic Fellow, Asia Program, German Marshall Fund  
Visiting Fellow in the South Asia Programme  
6 December 2015 – 6 February 2016

Dr LEE Sang Ok  
Deputy Director, Ministry of National Defence, South Korea  
Visiting Fellow in the Military Studies Programme  
22 September 2014 – 21 March 2016

Professor Julius Joseph LIPNER  
Emeritus Professor of Hinduism and the Comparative Study of Religion, University of Cambridge  
Visiting Professor in the Studies in Inter-Religious Relations in Plural Societies  
2 November 2015 – 12 February 2016

Professor LIU Kuo-Hsing  
Associate Professor, Department of Political Science, National Taiwan University; Professor, Shih Hsin University  
Visiting Fellow in the China Programme  
8 September – 5 November 2015

Professor LU Guangsheng  
Director, Institute of Southeast Asian Studies, and Professor, Institute of International Studies, Yunnan University  
Visiting Senior Fellow in the China Programme  
1 September – 30 November 2015
Datuk Sam MANNAN  
Director, Sabah Forestry Department  
RSIS Distinguished Visitors Programme  
21–24 October 2015

Professor Oliver RICHMOND  
Professor of International Relations, Peace & Conflict Studies, School of Arts, Languages and Cultures, University of Manchester  
Visiting Professor in the Centre for Non-Traditional Security Studies  
19–28 November 2015

Professor Stephen ROSEN  
Harvard College Professor and Beton Michael Kaneb Professor of National Security and Military Affairs, Harvard University  
S. Rajaratnam Professor of Strategic Studies, RSIS  
12–24 January 2015

Professor Abdullah SAEED  
Sultan of Oman Professor of Arab and Islamic Studies, University of Melbourne  
Peter Lim Professor of Peace Studies, RSIS  
2 November 2015 – 2 February 2016

Dr Benjamin SCHREER  
Senior Analyst Defence Strategy, Australian Strategic Policy Institute  
Visiting Fellow in the Military Transformations Programme  
1 December 2014 – 9 January 2015

Professor Takashi SHIRAISHI  
President, National Graduate Institute for Policy Studies, Japan (GRIPS)  
President, Institute of Developing Economies-Japan External Trade Organization (IDE-JETRO)  
S.T. Lee Distinguished Speaker  
20–22 September 2015

Professor TEH Yik Koon  
Senior Research Fellow, Centre for Defence and International Security Studies; Professor, Department of Strategic Studies, National Defence University of Malaysia  
Visiting Fellow in the China Programme  
20 October 2015 – 30 June 2016

Professor Geoffrey TILL  
Director, Corbett Centre for Maritime Policy Studies, King’s College London  
Visiting Professor in the Maritime Security Programme  

Ms Carmina Yu UNTALAN  
PhD Candidate, Osaka University  
Visiting Research Associate in the Graduate Programmes Office  
12 November 2015 – 24 March 2016

Professor Shujiro URATA  
Professor of Economics, Graduate School of Asia-Pacific Studies, Waseda University; Research Fellow, Japan Center for Economic Research; Faculty Fellow, Research Institute of Economy, Trade and Industry  
NTUC Professor of International Economic Relations, RSIS  
13–20 August 2015

Dr Cung VU  
Associate Director, Office of Naval Research Global  
Senior Visiting Fellow  
12–16 October 2015

Ms XIAO Nan  
PhD Candidate, Hiroshima University  
Visiting Fellow in the Graduate Programmes Office  
5 October 2015 – 29 February 2016

Dr ZHOU Wei  
Associate Professor, School of Politics & Public Administration, Hainan University  
Visiting Fellow in the China Programme  
19 May – 6 November 2015
RSIS faculty and researchers conduct both academic and policy-oriented research on international security issues that affect Southeast Asia and the Asia Pacific regions, in the context of major developments and shifts in the international system. This report covers research conducted by the following centres and programmes of RSIS in 2015:

- Institute of Defence and Strategic Studies
- International Centre for Political Violence and Terrorism Research
- Centre of Excellence for National Security
- Centre for Non-Traditional Security Studies
- Centre for Multilateralism Studies
- Studies in Inter-Religious Relations in Plural Societies Programme

INSTITUTE OF DEFENCE AND STRATEGIC STUDIES
The Institute of Defence and Strategic Studies (IDSS) consists of three broad research clusters made up of nine distinct programmes. The Indonesia-Malaysia research cluster comprises the Indonesia and Malaysia programmes; the Asia Pacific research cluster comprises the China, South Asia, United States and Regional Security Architecture programmes; and the Military and Security research cluster comprises the Maritime Security, Military Transformations, and Humanitarian Assistance and Disaster Relief (HADR) programmes. In addition to these clusters and programmes, the Military Studies Programme under IDSS also assumes an important role in military research and the education of Singapore Armed Forces (SAF) personnel. In 2015, the Institute embarked on various projects that sought to foster collaboration and synergy within each research cluster. The Indonesia-Malaysia cluster conducted research that examined: (i) Indonesia-Malaysia relations; (ii) maritime developments in the Indonesian archipelago and its strategic implications to Indonesia-Malaysia relations; (iii) the regional terrorism threat; and (iv) the trajectories of political Islam in Indonesia and Malaysia and their implications for Singapore. Meanwhile, within the Asia Pacific cluster, the Regional Security Architecture Programme worked with the United States and China programmes to explore U.S. and Chinese policies towards the ASEAN Defence Ministers’ Meeting (ADMM)-Plus. Across research clusters, the China and Military Transformations programmes co-organised a conference in October 2015 on the development of the People’s Liberation Army after China’s 18th Party Congress.

Alongside such collaboration, the IDSS programmes also made substantial contributions to their respective research domains in the form of books, briefs, reports, journal articles, working papers and op-ed commentaries. These covered topics such as: the U.S. rebalance to Asia; China’s rise and its relations with regional countries; the South China Sea disputes; India’s emergence as a rising power; domestic political developments in Indonesia and Malaysia; Indonesia’s defence and foreign policy strategy in the post-Reformasi era; terrorism and the Islamic State threat; the future of defence
Research at RSIS and security multilateralism in the Asia Pacific, and related to that the future of ASEAN centrality in the regional architecture; cyber-enabled hybrid conflicts in East Asia and cyber security governance in Indonesia; and the ‘commoditisation’ of the Southeast Asian arms market. With a Tier 1 grant from Nanyang Technological University, IDSS also embarked on a two-year project to study the roles of government and education in the growth of religious intolerance and democratic consolidation in Indonesia. IDSS additionally received three grants from the SAF-NTU Academy (SNA) to carry out research examining risk-taking in war, the U.S. role in the securitisation of separatist movements in Thailand and Indonesia, as well as the move of the U.S. 7th Fleet from Subic Bay to Singapore in 1992.

Books published by IDSS faculty in 2015 include: *Indonesia’s Ascent: Power, Leadership, and the Regional Order* (Palgrave Macmillan); *India’s Military Modernization: Strategic Technologies and Weapons Systems* (Oxford University Press); *Multilateral Asian Security Architecture: Non-ASEAN Stakeholders* (Routledge); *United States Engagement in the Asia Pacific: Perspectives from Asia* (Cambria Press); *The Changing Maritime Scene in Asia: Rising Tensions and Future Strategic Stability* (Palgrave Pivot); *ASEAN’s External Agreements: Law, Practice and the Quest for Collective Action* (Cambridge University Press); and *Singapore Chronicles: Defence* (Institute of Policy Studies and Straits Times Press). Two special journal issues on smart power and military force, and hedging and counter-hedging in the Asia Pacific, were also produced, respectively, with the *Journal of Strategic Studies* and *Journal of Contemporary China*. In addition, articles written by faculty and staff members were published, or accepted for publication, in a range of refereed journals including: *Alternatives: Global, Local, Political; Asia Policy; International Relations of the Asia-Pacific; Islam and Christian-Muslim Relations; Japanese Journal of Political Science; Kajian Malaysia*; and, *Religion, State and Society*.

Complementing the above research projects, IDSS also organised several international conferences. In January, the Track 2 Network of ASEAN Defence and Security Institutions hosted a work-
shop on the challenges and responses of ASEAN states towards new trends in terrorism. In March, the South Asia Programme jointly conducted with the University of Oxford’s Contemporary South Asian Studies Programme a workshop on India’s rising status and power, at Oxford. In May, the China Programme co-organised a conference on hedging and counter-hedging in the Asia Pacific with the China Foreign Affairs University in Beijing, while the Maritime Security Programme co-hosted the 4th International Maritime Security Conference with the Republic of Singapore Navy. In July, the Indonesia Programme convened a workshop discussing Indonesia’s maritime ambitions under President Joko Widodo’s (Jokowi) administration. IDSS also convened in August the 17th Asia Pacific Programme for Senior Military Officers. In October, the Military Studies Programme, along with the Goh Keng Swee Command and Staff College (GKS CSC) and the SNA, organised the GKS CSC Seminar 2015 on the role of technology in the 21st-century battle-space. In November, the Regional Security Architecture Programme brought together experts from around the region to examine the progress, challenges and future of the ADMM and ADMM-Plus.

IDSS also hosted the following distinguished visitors: Dr Rizal Sukma, foreign policy advisor to Indonesia’s President Jokowi; Ms Susi Pudjiastuti, Minister for Marine Affairs and Fisheries, Indonesia; General (Ret.) Luhut Pandjaitan, Coordinating Minister for Politics, Security and Law, Indonesia; Dato’ Hadi Awang, President of the Pan-Malaysian Islamic Party (PAS); Dato’ Nur Jazlan, Deputy Minister for Home Affairs, Malaysia; and Dato’ Teo Chee Kang, Minister of Special Tasks in Sabah’s Chief Minister’s Department and President of Liberal Democratic Party. During the year, RSIS’ Professor Pascal Vennesson was named one of the top 10 rising stars in the profession by a noted historian of war and strategy, Professor Sir Hew Strachan, University of Oxford’s Chichele Professor of the History of War.

Beyond contributing to the RSIS graduate education programmes, IDSS staff members were also actively involved in capacity building for various clients. This was particularly so for the Military Studies Programme, which contributed significantly to the academic and executive education of SAF personnel through the Senior Commanders Programme, Command and Staff Course, Tri-Service Warfighters Course, Warrant Officer Course, and the Undergraduate Professional Military Education and Training Programme. Additionally, the Maritime Security Programme and the Information Fusion Centre co-conducted the Regional Maritime Security Practitioner Course.
INTERNATIONAL CENTRE FOR POLITICAL VIOLENCE AND TERRORISM RESEARCH

The International Centre for Political Violence and Terrorism Research (ICPVTR) aims to reduce the threat of politically motivated violence and to mitigate its effects on the international system. Helmed by Professor Rohan Gunaratna, the centre produces research and analyses, threat assessments, and policy briefs on developments in terrorism around the world. Its strategic projects include countering radical ideologies, promoting moderation, terrorist rehabilitation, community engagement and countering terrorist financing. Attuned with the evolving threat landscape, the centre provides relevant training and outreach programmes domestically and internationally. Through these engagements, the centre establishes new avenues for partnerships and collaboration while strengthening existing networks.

A key milestone of 2015 was the East Asia Summit (EAS) Symposium on Religious Rehabilitation and Social Reintegration held on 16–17 April 2015 at the Ritz-Carlton Millenia. Supported by Singapore's Ministry of Home Affairs and Ministry of Foreign Affairs, the two-day symposium served as a platform for the development of a global network of practitioners and moderate scholars to counter radicalism and terrorism and to share best practices, the aim being to build resilience in societies across the globe in the face of terrorism. Deputy Prime Minister and Minister for Home Affairs Teo Chee Hean delivered the keynote address at the opening while Prime Minister Lee Hsien Loong was the Guest-of-Honour at the closing dinner.

The event brought together 32 distinguished local and international experts, among them Pehin Dato Badaruddin Othman, Minister for Home Affairs of Brunei; General John Allen, U.S. Special Presidential Envoy for the Global Coalition to Counter ISIL; and Dr Mohamed Fatris Bakaram, Mufti of the Islamic Religious Council of Singapore. More than 550 local and international participants attended the symposium. Local participation included the Presidential Council for Religious Harmony, the Religious Rehabilitation Group (RRG), Inter-Racial and Religious Confidence Circles (IRCCs), and the Inter-Religious Organisation (IRO). International participants included delegates from 14 EAS countries as well as ambassadors and heads of missions from 54 missions based here. The symposium culminated in the launch of the SOAR (Strategies on Aftercare and Reintegration) Network, which is a platform for the development of a global partnership of practitioners and moderate scholars to counter radicalism and terrorism and to share best practices.

ICPVTR held its eighth annual Terrorism Analyst Training Course (TATC) on 12–23 January 2015. The course contributed to the professional development of local and foreign law enforcement and security personnel. It delivered a holistic perspective by building knowledge and capacity while strengthening the vital networks between counter-terrorism academics and practitioners. Participants came from the defence and home affairs ministries of Afghanistan, Bangladesh, Brunei, Canada, Hong Kong, Indonesia, Kenya, Malaysia, Maldives, Nigeria, the Philippines and Singapore. Guest lecturers for the course included Major General Dr Muhammad Tito Karnavian, Chief of Police of Jakarta; Professor Franck Emmanuel Marre, Professor of Geopolitics at Alliance Francaise of Singapore; Mr Angelo Bani, Security Adviser at World Economic Forum; and Mr Ankur Kumar, Lead Research Associate at Thomson-Reuters’ Terrorism and Insurgency Research Unit.

Another key milestone of the year was the second Southeast Asia Regional Prisons Countering Violent Extremism (CVE) Project held on 18–22 May 2015. Co-organised with the International Criminal Investigative Training Assistance Programme (ICITAP), the five-day event aimed at sharing with participants the changing terrorism threat landscape and the strategies to mitigate the threat. Participants of the project included directors and chief superintendents from Indonesia and the Philippines.
Besides these, from 29 June to 3 July 2015, ICPVTR and the National Consortium for the Study of Terrorism and Responses to Terrorism (START), University of Maryland, also conducted a course for the latter’s undergraduate students as part of their 2015 summer programme on CVE. The course aimed at exploring CVE strategies undertaken by governments and to highlight the challenges and difficulty in conducting effective CVE programmes.

In one of its global outreach efforts, ICPVTR conducted a workshop on “Global Trends and Strategic Counter Terrorism Efforts” on 7–8 February 2015 at the Centre for Conflict and Peace Studies (CAPS) in Kabul, Afghanistan. The workshop for CAPS analysts highlighted the emerging trends of terrorism and explored strategic counter-terrorism efforts to mitigate the threat, focusing on areas of growing importance in efforts to counter violent extremism.

In the same month, ICPVTR staff gave presentations during the ministerial session at the White House’s CVE Summit in Washington, D.C. The summit aimed at bringing together local, federal and international leaders, including U.S. President Barack Obama and foreign ministers, to discuss concrete steps the United States and its partners could take to develop community-oriented approaches to counter hateful extremist ideologies that radicalise, recruit or incite violence.

In addition, the work of ICPVTR in rehabilitation and community engagement during the year was highlighted at a series of CVE meetings worldwide, including Kenya’s Regional Conference on “Countering Violent Extremism” in June 2015 and Malaysia’s Regional Conference on “New Trends, Terrorist Rehabilitation and
Counter-Radicalisation” in September 2015. Professor Gunaratna met Australian leaders, including then Prime Minister Tony Abbott, before his briefing at the ministerial meeting of the Regional CVE Summit in Australia on 11 June 2015. ICPVTR staff also participated in the United States Institute of Peace workshop on “Expanding the CVE Knowledge Base” on 22 September, which was held on the sidelines of the United Nations (UN) General Assembly in New York. ICPVTR provided assistance to regional governments in understanding and managing current and emerging threats. Professor Gunaratna testified at the trial of Yazid Sufaat as an expert witness under Malaysia’s new counter-terrorism law. He also met officials, including Indonesian Defence Minister General (Ret.) Ryamizard Ryacudu, in September 2015, and Malaysian Defence Minister Hishammuddin Hussein in October 2015 to discuss the IS threat.

ICPVTR’s outreach encompasses significant publications both in print and online media. Notable publications in 2015 included Resilience and Resolve: Communities Against Terrorism, edited by Jolene Jerard and Salim Mohamed Nasir (Imperial College Press); Terrorist Rehabilitation: A New Frontier in Counter-terrorism, edited by Rohan Gunaratna and Mohamed Bin Ali (Imperial College Press); The Global Jihad Movement: A Handbook, authored by Rohan Gunaratna and Aviv Oreg (Rowman & Littlefield Publishers); and Afghanistan After the Western Drawdown, edited by Rohan Gunaratna and Douglas Woodall (Rowman & Littlefield Publishers). In addition, ICPVTR’s monthly online publication, Counter Terrorist Trends and Analysis (CTTA), has obtained an international standard serial number (ISSN) and is now registered with the National Library. The ISSN has helped the publication to attract more high-quality external contributions. Besides this, ICPVTR has also come into an electronic licensing agreement with EBSCO, the academic research database, and full text issues of CTTA can now be found on EBSCOhost’s International Security and Counter-Terrorism Reference Centre collection.

ICPVTR has, as in previous years, briefed a wide spectrum of visitors from various governments, security and intelligence communities, academia and the private sector. There were more than 70 visits by individuals and groups from all over the world.

A delegation from the General Headquarters of the United Arab Emirates on a visit hosted by Professor Rohan Gunaratna, Head of ICPVTR, 26 March 2015
CENTRE OF EXCELLENCE FOR NATIONAL SECURITY

The past year has been a fruitful one for the Centre of Excellence for National Security (CENS) as it hosted and participated in significant conferences, released key publications, and offered expert insights to various media outlets.

CENS’ flagship event, the Asia Pacific Programme for Senior National Security Officers (APP-SNO), was held in May. Organised under the theme “Glocalisation and National Security”, the event was the ninth in the annual series. CENS also organised other equally pertinent workshops on “Emerging Issues, Trends, Technologies and Threats in 2015 and Beyond” (20–21 July), “Countering Extremism: Islamic State and Beyond” (22–23 September), “Social Fault Lines and Singapore” (23 October), and “Social Media in Communication, Governance and Security: Insights from Lessons Learned” (5–6 November). All these drew the participation of experts, researchers and practitioners in cyber-security, extremism, social resilience and social media.

Through its Distinguished Visitors Programme, CENS was able to host renowned scholars in various fields. In August, Professor Andrew Silke led seminars on “The Evolving National Security Threat Landscape – What it Means for Homeland Security”, “Can Violent Extremists be Rehabilitated into Liberal Democrats?” and “Dealing with Returning Foreign Fighters: Some Strategies for Consideration”. In September, Professor Lord Bhikhu Parekh spoke on “Do the Cultural Demands from Multiculturalism Undermine the Development of a National Community?” and “Secularism and Managing Religious Diversity”. From September to October, Professor Scott Atran conducted a seminar series comprising “Understanding the Resilience of ISIS”, “Why do People Join ISIS?” and “Religion and Violence: The Case of ISIS”. Last but not least, in November, Ms Emily Hands conducted seminars on “Behavioural Sciences (Nudging) and Strategic Counterterrorism Communications: What Would
Work against IS Propaganda” and “Defending the Indefensible: Communicating Contentious Policies in Difficult Circumstances”.

Publications by CENS’ staff were carried by reputable academic publishers, newspapers and news websites. Head of CENS, Senior Fellow Shashi Jayakumar’s “The Year of the Caliphate and What is to Come” and “Islamic State ‘Sleeper Cells’ not the Real Fear around Refugee Exodus” were published in The Straits Times and TODAY respectively. Deputy Head of CENS, Norman Vasu, together with Yeap Su Yin and former Associate Research Fellow Wendy Chan, published their edited book, Immigration in Singapore (Amsterdam University Press). Priscilla Cabuyao’s “Singapore Job Market: Going beyond Data to Allay Anxieties” was published in The Straits Times while Dymples Leong’s “Countering IS’ Allure to Women” was featured in the New Straits Times. Policy reports such as Caitríona Heinl’s “Enabling Better Multinational and International Military Cooperation for Cyber-related Matters across Asia and Europe”, Jennifer Yang Hui’s “Crowdsourcing for National Security”, and Romain Quivooij’s “The Islamic State” were also published.

CENS’ Senior Consultant, Associate Professor Kumar Ramakrishna, also launched his new book, Original Sin? Revising the Revisionist Critique of the 1963 Operation Coldstore in Singapore (Institute of Southeast Asian Studies), in April. Internal reports dealing with culture, religious diversity, and social media analytics and governance were also produced by CENS for stakeholders.

CENS’ staff members were not only featured in print and online media but also on television and radio. Shashi Jayakumar spoke about radicalised Singapore youth on Channel NewsAsia’s (CNA) “Singapore Tonight”, while Nur Diyanah Binte Anwar discussed the evolution of Singapore border security and immigration on MediaCorp Channel 5’s “On the Red Dot”. Yeap Su Yin talked about the migrant crisis in Asia on both radio and television through 938LIVE and CNA’s “Insight” programme on “The Unwanted People”. Kumar Ramakrishna appeared on CNA’s “Talking Point” to discuss ways of enhancing public interest in Singapore’s history.

The year was also productive for CENS in terms of participation in local and overseas conferences. Shashi Jayakumar was invited to speak on “Pragmatism and Practice: Presenting The Big Ideas of Lee Kuan Yew” at The Brookings Institution in Washington in February. He was also a panellist for
“Analysing Big Shifts in Future Global Issues” at the International Risk Assessment and Horizon Scanning Symposium held in Singapore in July. Jayakumar was also invited by the French Foreign Ministry to take part in its “Programme d’invitation des personnalités d’avenir”, which saw him spend a week in Paris engaging with experts on radicalisation and resilience issues in June 2015. In August, Joseph Franco delivered a seminar on “Terrorism in Southeast Asia” at the Asia Conference in Manila on “Confronting Asia’s Development Challenges through Innovation” organised by the Harvard Project for Asian and International Relations. Dymples Leong and Damien D. Cheong participated in the Singapore Digital Publishers Summit in September, while Eugene E. G. Tan and Caitríona Heinl attended Cyfy 2015: The India Conference on “Cyber Security and Internet Governance” in Delhi in October. Kumar Ramakrishna presented his views on the violent Islamist threat to Southeast Asia at an ASEAN Regional Forum workshop in Kuala Lumpur in March; the Regional Summit on Countering Violent Extremism in Sydney in June; a UN Counter-Terrorism Centre meeting in New York in July; and a workshop organised by the Centre for the Resolution of Intractable Conflicts at Oxford University in the United Kingdom in September.

Last but not least, cyber-security, which was formerly a research cluster in the Homeland Defence Programme, has been expanded into a full-fledged programme within CENS. Its research focus is on policy and governance issues related to cyber-security and cyber-crime. This includes topics such as the assessment of the cyber-security landscape as well as identifying best practices for greater public-private collaboration within the cyber domain.

CENTRE FOR NON-TRADITIONAL SECURITY STUDIES

The Centre for Non-Traditional Security Studies (NTS Centre), headed by Associate Professor Mely Caballero-Anthony, conducts research and produces policy-relevant analyses aimed at furthering awareness and building capacity to address NTS issues and challenges in the Asia Pacific region and beyond. Non-traditional security issues include the challenges to the survival and well-being of peoples and states that arise from non-military sources. These dangers are transnational in scope, defying unilateral remedies and requiring comprehensive political, economic and social responses, including...
the multi-dimensional civilian angle to security in conjunction with state, military and governmental actors. The centre’s research falls under the following themes: Humanitarian Assistance and Disaster Relief (HADR); Food, Health and Energy Security; Climate Change, Environmental Resilience and Sustainable Development; and Peace, Human Security and Development.

The year 2015 marked the launch of the HADR Programme, an initiative through which RSIS will contribute to the development of Singapore as a global thought leader in the field by building capacities and innovative approaches for more effective HADR in the region. With a keynote address by former UN Under-Secretary-General, Dr Noeleen Heyzer, the programme kicked off with an RSIS–International Committee of the Red Cross (ICRC) Roundtable on Challenges to HADR in the Asia Pacific region. This gathering of experts in the field was soon followed by a public event to celebrate World Humanitarian Day, with “Voices from the Field” held on 19 October, bringing together three HADR experts to share their experiences on the ground in times of disaster relief.

The HADR programme encompasses research in future HADR landscapes, community protection and assistance, and HADR technology. Analysis will also be done on the effectiveness of emergency response systems and procedures, examining the military and civilian interface and its coordination. A number of seminars and talks were organised by the HADR programme in 2015, including “Human Security, Transnational Law and Non-State Actors: Revisiting Old Ideas” by Dr Math Noortmann and “Towards a Sustainable Recovery through Education: The Role of Faith-based Organisations in Disaster Relief Work” by Dr Sng Bee Bee. In November, the NTS Centre played a pivotal role in the Post-2015 ASEAN Agreement on Disaster Management and Emergency Response Strategic Policy Dialogue. This dialogue brought together past Secretary-Generals of the ASEAN Secretariat, namely, HE Dr Surin Pitsuwan (2008–2012) and HE Ong Keng Yong (2003–2007), both of whom joined the current
Secretary-General, HE Le Luong Minh, in a “Secretary-Generals Panel on Vision 2025” that discussed past and future challenges, as well as ideas for a 2025 ASEAN HADR vision.

Led by Dr Tamara Nair, the centre’s Food Security Programme continued with its research in regional stockpiling practices, the impact of climate change on regional food supplies and the development of dynamic models for Singapore’s food availability. At the same time, a number of other events were organised, including the NTS Centre–EU Centre (in Singapore) Joint Seminar on “Food Security and Water Management Innovations in ASEAN and Lessons from the EU” by Dr Sara Medina, and the NTS Centre–Institute of Catastrophic Risk Management Joint Seminar on “Food Security and Agricultural Risk over Climate Change in Asia”, featuring Dr Jonatan Lassa and Professor Tiong Lee Kiong.

Professor Paul Teng and Associate Professor Caballero-Anthony were also involved in the 2nd Murdoch Commission research on Food Security, Regional Partnership and Trade. This second report was launched in Australia and Singapore, with the event in Singapore featuring a seminar by a panel of experts from the commission.

Under the realm of Energy Security, nuclear energy has become a prominent research focus at the centre and several major events were held in relation to this theme. Several rounds of discussions were held between regional experts at the Nuclear Energy Expert Group Meeting, the 3rd Meeting of the CSCAP Study Group on Energy Security, and the RSIS Roundtable Meeting on Nuclear Safety and Security in ASEAN. The NTS Centre also played a prominent role in the Singapore International Energy Week (SIEW) by organising the RSIS Roundtable on “Nuclear Safety, Security and Safeguards in ASEAN”, bringing together regional experts from Malaysia, Indonesia and Vietnam, as well as Dr Olli Heinonen, former Deputy Director-General of the International Atomic Energy Agency. Dr Heinonen also delivered an RSIS Distinguished Public Lecture on “Nuclear Futures – Safety, Security and Safeguards”. The centre was also honoured by a visit and meeting with Lady Barbara Judge, the Chairman Emeritus of the U.K. Atomic Agency Authority.

The year 2015 marked the closing of the ASEAN–Canada Research Partnership (ACRP) between RSIS and the Institute of Asian Research at the University of British Columbia in Canada, which was supported by the International Development Research Centre. To mark the final chapter of the partnership, a 3rd ACRP Forum was held on “Balanced and Sustainable Growth for an Inclusive and Equitable ASEAN Community”. This forum showcased the research carried out by the ASEAN-Canada fellows and was a platform to share reflections and candid conversations on ASEAN’s community-building efforts. Through the support of the Canadian Embassy in Indonesia and a lunch hosted by Ambassador Donald Bobiash, the fellows were able to present their findings and thoughts to several members of the Committee of Permanent Representatives to the ASEAN Secretariat in Jakarta. An edited volume of research, Balanced Growth for an Inclusive and Equitable ASEAN Community, was published as a result of this partnership, with a second volume to be ready in 2016.

As part of its research in environmental resiliency, the NTS Centre submitted think pieces to the Singapore Ministry of Environment and Water Resources on the ASEAN agreement on haze and the regional environmental agenda and its convergence with the global agenda. The centre also completed an evaluation of the performance of the ASEAN Socio-Cultural Community pillar, presenting a set of reports on the scorecard to the ASEAN Secretariat. In light of recent regional and global developments in refugee issues, Dr Alistair Cook of the NTS Centre worked with colleagues in the Wee Kim Wee School of Communication and Information and the Hong Kong Baptist University on the Temasek Foundation Asia Journalism

RSiS
Forum, bringing together academics, activists and journalists in a sharing of perspectives and approaches to the reporting of the multi-dimensional phenomenon of migration, human trafficking and slavery.

In 2016, the programmes at the NTS Centre are set to expand in research depth and scope. The NTS-Asia Consortium will also be relaunched, with a new website to virtually connect regional experts in non-traditional security through a network of research institutes, think tanks and other relevant organisations in the field. The NTS Centre will also be moving to make research not only vital as policy guidelines and think pieces but also relevant and useful to the general community, beginning with a collaborative effort with Asian Geographic Magazine.

CENTRE FOR MULTILATERALISM STUDIES
The Centre for Multilateralism Studies (CMS) conducts cutting-edge research, education/training, and networking on cooperative multilateralism in the Asia Pacific region. The centre aims to contribute to international academic and public discourses on regional architecture and order in the Asia Pacific. It aspires to be an international knowledge hub for multilateral and regional cooperation studies.

A major highlight of CMS’ work in 2015 was its partnership with the World Trade Organisation (WTO) in organising the RSIS-WTO Parliamentarian Workshop held on 25–27 May. Sponsored by the Temasek Foundation, the workshop brought together more than 40 parliamentarians from all over Asia to discuss current trends in the world trading system. The keynote address on “The World Trade Organisation at the age of 20: What challenges for the future?” was delivered by Ambassador Roberto Azevêdo, Director-General of WTO. Another notable effort by the centre was its partnership with the Asian Development Bank Institute (ADBI) in organising a capacity-building programme for government officials from Asian countries. This joint training programme on “Economic Corridor Development for Competitive and Inclusive Asia” was held on 26–28 August.

Participants of the RSIS-WTO Parliamentarian Workshop visiting the Peranakan Museum, 25 May 2015
The Temasek Foundation and CMS have continued to collaborate on training programmes under the Temasek Foundation Series on Trade & Negotiations (TFSTN). In November 2015, the Temasek Foundation and CMS organised an in-country capacity-training workshop at the Ministry of Commerce, Nonthaburi Province, Thailand. This workshop trained 50 Thai government officers on the topics “The Making of Trade Policy and Strategy” and “The Utilization of Global and Regional Value Chains”.

Roundtables held in 2015 included a seminar on “The Greek Crisis: Implications for Europe and Asia”. The event focused on the continuing Greek economic crisis and its effects on the rest of the Eurozone as well as on the Asian region. The speakers included Associate Professor Pradumna Rana and Professor Pascal Vennesson, both from RSIS, along with Dr Ong Li Lian from Singapore’s GIC and former Danish ambassador Joergen Moeller. Ambassador Barry Desker, RSIS Distinguished Fellow, gave the opening remarks. Held in July, the seminar discussed likely political and economic implications of the various potential outcomes from the ongoing crisis, with suggestions on how Asian countries should prepare and mitigate the potential damage. These policy recommendations were preceded by a detailed analysis of the factors leading to the crisis.

As the Roadmap for an ASEAN Community (2009–2015) draws closer to completion, it was timely for CMS to consider the measures necessary for ASEAN to evolve into a rules-based entity. This was achieved through an international seminar on “Rules-based ASEAN” held in December 2015. CMS collaborated with ASEAN-U.S. Progress and Singapore’s Ministry of Foreign Affairs to convene a ground breaking seminar aimed at exposing decision-makers within ASEAN to the implications of transforming the regional association into an explicitly rules-based community. The three constituent blueprints for the ASEAN Political-Security Community (APSC), ASEAN Economic Community (AEC) and ASEAN Socio-Cultural Community (ASCC) will at some point entail consideration of how
a climate of law would operate in tandem with integration to uplift the quality of life for all ASEAN citizens. The seminar provoked debate and reflection from ASEAN governmental and academic participants on questions of how far ASEAN has operated according to informal and formal rules, and whether ASEAN can engender a climate of voluntary compliance with regional international law, notwithstanding their member states’ diverse political systems. Moreover, the question of ASEAN transforming into a rules-based community entailed navigating complex questions of policymaking probity, human rights and democratisation.

In terms of forthcoming events, CMS will organise an ADBI-CMS book launch-cum-seminar on “New Global Economic Architecture: The Asian Perspective”, in January 2016. The first part of the event will be the launch of the book *New Global Economic Architecture: The Asian Perspective* edited by Masahiro Kawai, Peter Morgan and Pradumna B. Rana, and published by Edward Elgar. The major finding of the book is that the rules-based global economic architecture (comprising the IMF, GATT/WTO and the World Bank) established at the historic 1944 Bretton Woods Conference is becoming decentralised and fragmented. This complicates the process of global economic governance. Against this background, the seminar (where the Dean of the ADBI, several senior ADBI and ADB officials, and RSIS staff will be speakers) will focus on (i) whether the recent trend is expected to continue in the future and whether the new regional institutions pose a threat to global institutions; (ii) how global and regional institutions can cooperate in providing global public goods more efficiently, and more specifically, how Asian regional institutions might cooperate with their global counterparts; and (iii) what role Asia should play in designing the evolving decentralised architecture.

**STUDIES IN INTER-RELIGIOUS RELATIONS IN PLURAL SOCIETIES PROGRAMME**

The Studies in Inter-religious Relations in Plural Societies (SRP) Programme is into its second year of operation. During the year, work on a proposed Masters programme has progressed well. Five modules for RSIS’ MSc in Asian Studies programme were developed, which are being taught by the SRP faculty. SRP also conducted a five-day Executive Programme, implemented several research studies and organised several community engagement programmes. These were done under the programme’s three-pillar strategy of education, research and community engagement. In Academic Year 2015/2016, the five modules taught under the MSc in Asian Studies aimed to equip students with knowledge of religion in contemporary societies, the encounters between religions, and key issues (including conflict) that arise in inter-religious relations. These modules were: (i) Encountering Religion in Plural Societies: Comparative and Contrastive Perspectives; (ii) Studying Religion in Plural Societies: Theories, Methods, and Practices; (iii) The Quran in Context; (iv) Violence and Peacebuilding in Islam and Other World Religions; and (v) Contemporary Relations of Islam and Politics: Deconstructing Islamism, Salafism and Jihadism. They were taught by Professor Abdullah Saeed, RSIS’ Peter Lim Visiting Professor of Peace Studies and Advisor to SRP; Professor Julius Lipner, Emeritus Professor of Hinduism and Comparative Religion, University of Cambridge; and SRP’s Adjunct Professor, Associate Professor Paul Hedges, and Assistant Professor Mohamed Ali.

SRP introduced the Community Access Programme (CAP) during the year. Under the programme, participants can enrol for the modules offered by SRP without pursuing a full Masters programme. So far, nine participants from various religious bodies have participated in the CAP.

SRP also conducted an Executive Programme at the Raffles Convention Centre on 16–20 November 2015. The five-day programme aimed to provide foundational yet incisive knowledge on the
crucial role of religion in society and in relation to communal conflict and cohesion. About 60 professionals—with a few from overseas—in the areas of community development, education, international relations, religious leadership and security participated in the programme. In research, SRP completed a study commissioned by the Ministry of Home Affairs (MHA) for its Community Engagement Programme. This research looked at the evolving inter-religious relations in Singapore and how Singapore has managed religious diversity in the last 50 years. The research findings were presented at four cluster workshops coordinated by MHA. They were also used as a background paper for the National Community Engagement Conference held in May 2015. Ambassador Mohammad Alami Musa, the head of SRP, delivered the keynote speech at the conference.

In addition, SRP completed a bibliographical research project, which was a compilation of scholarly works and existing studies pertaining to religion and inter-religious relations in Singapore since independence in 1965.

SRP research projects currently in progress include work on the “Framework and Resources for Understanding Inter-Religious Relations in Singapore” and “Survey of Al-Wala’ wal Bara’ (Loyalty and Disavowal) Sentiments within the Muslim Community in Singapore”. The initial findings of the first project would be presented at the SRP’s 2nd Distinguished Lecture and Symposium on “Religious Resources and the Common” on 19–20 January 2016.

Professor Julius Lipner, Emeritus Professor of Hinduism and the Comparative Study of Religion, University of Cambridge, was at RSIS from 3–10 January. Here at the invitation of SRP, he gave three talks, on (i) “Hindu Nationalism: Realities, Challenges and Impact on Inter-Religious Relations”; (ii) “Violence and Peacebuilding in Hinduism”; and (iii) “Hinduism, Peace-building and The Religious Other”. The first, which was co-hosted by the Hindu Endowments Board as a joint public lecture on 7 January, was attended by more than 500 people.
During the year, the SRP team also made several visits to religious institutions, during which they met key leaders that included Archbishop William Goh; Dr Wee Boon Hup, President of the National Council of Churches; Mr R. Jayachandran, Chairman of the Hindu Endowment Board; and Dr Mohamed Fatris Bakaram, Mufti of Singapore. The team also visited institutions involved in the teaching of religion in Singapore, such as the Islamic Religious Council of Singapore (MUIS Academy), Catholic Seminary, Trinity Theological College (TTC), Singapore Buddhist College, Singapore Taoist College and the Hindu Centre. SRP is working on establishing partnerships with these institutions.

On 26 August 2015, SRP, in collaboration with the MUIS Academy, organised a one-day seminar for students pursuing Islamic studies overseas during their vacation back in Singapore. The seminar, entitled "Understanding Religions and Religious Relations in Diverse Settings", aimed to provide the students with an understanding of the need, challenges and complexities involved in contextualising the practice of religion in contemporary plural societies. It was attended by 40 students. The seminar was conducted by Professor Abdullah Saeed, Dr Paul Hedges and Dr Mohamed Ali.

On 31 August 2015, SRP played host to Dr Rowan Williams, former Archbishop of Canterbury and Master of Magdalene College, University of Cambridge, at a roundtable discussion. The discussion centred on the themes from Dr Williams’ book, Faith in the Public Square.

Lastly, on 28 September 2015, SRP hosted a visit by a delegation from the Shanghai Association of Social Sciences. The visit was facilitated by the Trinity Theological College of Singapore. The delegation, which consisted of six members, was headed by Professor Ge Zhuang, Vice President and Secretary-General of the Shanghai Association of Social Sciences. Several issues were discussed during the visit, which included Singapore's experience in managing inter-religious relations, policies on the impact of religious diversity in its education system and challenges in dealing with religious extremism.

PUBLICATIONS

RSIS’ research activities have resulted in a variety of publications, including books, monographs, journal articles and policy papers. RSIS has several in-house publications: (i) a monograph series on projects carried out by staff and visiting research fellows and collaborating institutions; (ii) the RSIS Working Paper series, which allows resident and visiting scholars to seek feedback on the initial draft of their research papers; (iii) RSIS Commentaries, which offer timely analyses of major developments in regional and international affairs intended primarily for a policy audience; and (iv) Policy Papers and Policy Briefs, which analyse key policy issues and offer recommendations to policymakers and stakeholders. Besides these publications, RSIS faculty and researchers also actively publish in their own areas of interest and specialisation.

The publications of RSIS and RSIS staff members are listed in Annex A and Annex B, respectively.
EDUCATION
GRADUATE EDUCATION
Masters Programmes
The 12th QS World University Rankings published in September 2015 delivered very positive news for NTU and RSIS. NTU rose in the rankings to #13 in the world (from #39 the previous year) and #2 in Asia (from #4 the previous year). This is an extraordinary acknowledgement of NTU’s reputation and high academic standards as well as of the outstanding educational experience offered to students. It will enable RSIS to continue attracting highly qualified applicants in an increasingly competitive global graduate education market.

In AY2015/2016, our MSc programmes have once again attracted a cosmopolitan student body from a wide range of educational, professional and cultural backgrounds. A total of 204 students from the following countries enrolled in RSIS’ MSc programmes:

- Brunei
- Cambodia
- Canada
- China
- Croatia
- India
- Indonesia
- Italy
- Kazakhstan
- Malaysia
- Nepal
- Netherlands
- Oman
- Pakistan
- Philippines
- Romania
- Saudi Arabia
- Singapore
- Sri Lanka
- Thailand
- Taiwan
- United Kingdom
- United States
- Uzbekistan
- Vietnam

Of the 204 students, 30% are Singaporeans and 70% are international students. Twenty-four new students were offered scholarships and study awards, including the RSIS Scholarship, the Lee Foundation RSIS Scholarship, Student Research Assistantships, Terrorism Analyst Study Awards, Research Analyst Study Awards and the ASEAN Graduate Scholarship. This year’s intake of new students increased overall as well as for the MSc (International Relations) and MSc (International Political Economy) programmes.

To ensure that student applications and admissions remain at robust levels, RSIS will continue to strengthen its marketing initiatives, including information-sharing sessions at RSIS, attendance of leading postgraduate education fairs in Singapore and overseas (for instance, the QS World Grad School Tours in Jakarta, Manila, London and Milan; the OCSC International Education Expo in Thailand; the Postgraduate Education Fair in Singapore; and the Postgraduate Education Fair in Kuala Lumpur), marketing visits to selected regional countries by RSIS faculty members, online and print advertising in local and international newspapers and magazines, advertising via social media as well as engaging relevant organisations to continue raising RSIS’ profile as a destination of choice for excellent professional education in the field of international affairs. RSIS will also be tapping on its alumni network to help promote our degree programmes. The overarching goal of these initiatives is to increase the number and quality of applications for AY2016/2017.
DOCTORAL PROGRAMME
As with our Masters programmes, the RSIS PhD programme has a diverse and cosmopolitan student body comprising 20 doctoral candidates. Nine nationalities are represented, including one candidate from the United States who joined us in July 2015. Some of these students are integrated into both RSIS institutional and individual faculty research programmes, thus enriching their learning experience whilst also supporting a broad-based collegial research effort. Six of our PhD students graduated in July 2015, raising the number of RSIS PhD graduates to 12. Their final thesis topics included “India-US Relations: Assessing India’s Soft Power”, “Politics of Palm Oil: An interplay between the EU, environmental NGOs and the Indonesian palm oil industry”, “Taliban Resurgence in Afghanistan: The Role of Post-Conflict Reconstruction”, “Building Integrity in Corrupt Political Economic Environments – An Empirical Case Study in Indonesia”, and “Analysis as Ontology: Reconstituting ASEAN Scholarship”. Three other candidates have passed their final examinations and will be graduating in July 2016 while one student has submitted his thesis and is awaiting the final viva.

OTHER DEVELOPMENTS
Student Exchange Programmes
Six RSIS Masters students attended the U.S. Foreign Policy Summer Programme 2015 at the Elliott School of International Affairs, George Washington University, and one Elliott School Masters student was at RSIS for Trimester 3 of AY2014/2015.

Dean Joseph Liow (second from left) with alumni at the 12th RSIS Alumni Dinner, 24 July 2015
Two of our PhD students were involved in international exchange programmes in 2015. One of them attended the Nagasaki Short Term Study Programme in February 2015, hosted by Nagasaki University for the Japan Consortium for Peace and Human Security in Asia (which includes Nagasaki University, Osaka University, Hiroshima University and Meio University). The programme was titled “Human Security and Global Health: Lessons from Nagasaki” and aimed to offer participants the opportunity to learn comprehensively about some of the critical issues that affect Peace and Human Security in Nagasaki and neighbouring areas. Another student spent a semester on exchange at the Osaka School of International Public Policy at Osaka University. In turn, one Japanese PhD student from the Osaka Graduate School of International Public Policy visited RSIS from 6 December 2014 to 25 March 2015. He audited a number of courses whilst conducting research in his areas of interest.

12th RSIS Alumni Dinner
Over 130 RSIS alumni, faculty and staff attended the 12th RSIS Alumni Dinner on 24 July 2015. The evening of reunion saw 17 cohorts of alumni from more than 50 countries congregating at Sheraton Towers Singapore.

The inaugural RSIS Teaching Awards, recognising teaching excellence and outstanding contributions to the enhancement of teaching and learning at RSIS, were presented at the dinner by RSIS Dean, Professor Joseph Liow. The inaugural award winners were Professor Pascal Vennesson and Associate Professor Kumar Ramakrishna.
Convocation
The RSIS class of 2015, comprising 153 MSc students (including eight NTU-Warwick Double Degree students) and six PhD students, joined the 14th NTU Convocation Ceremony on 1 August 2015 at the Nanyang Auditorium. The RSIS graduates were presented by Professor Liow and included four RSIS academic award winners who had distinguished themselves through their outstanding academic performance. They were Ms Shayus Shahida Sharif, winner of the Rajabali Jumabhoy Foundation Gold Medal for the best academic performance in the MSc (Asian Studies), Ms Vidhya Logendran, winner of the Lion Group Gold Medal for the best academic performance in the MSc (International Political Economy), Mr Jamal Said Bakarsyum, winner of the Singapore Technologies Engineering Gold Medal for the best academic performance in the MSc (International Relations), and Mr Jesse Carl Caemmerer, winner of the United Overseas Bank Gold Medal for the best academic performance in the MSc (Strategic Studies).

RSIS Alumni Association Events
The RSIS Alumni Association organised two casual networking events on 31 May and 7 October 2015 in Singapore’s Central Business District. Both events were well attended by current students and alumni, with some company representatives joining the sessions as well.

Visiting Faculty
In AY2015/2016, RSIS hosted four visiting faculty members who taught courses in our MSc (Strategic Studies) and MSc (Asian Studies) programmes. They were Professor Ian Clark (Ethics of War), Professor Geoffrey Till (Globalisation, Maritime Security and Naval Development in the Asia-Pacific), Professor Julius Lipner (Encountering Religions in Plural Societies: Comparative and Contrastive Perspectives) and Professor Abdullah Saeed (Reading the Qur’an: Context and Diversity).
EXECUTIVE EDUCATION

Apart from its graduate programmes, RSIS is also actively involved in the education of officers from the Singapore Armed Forces (SAF). RSIS’ involvement in this goes back to 1996, when the Institute of Defence and Strategic Studies—RSIS’ predecessor—was identified as the main source of strategic studies and military studies education not only for the SAFTI Military Institute (SAFTI MI) but also the SAF at large. This relationship culminated in the SAF-NTU Memorandum of Understanding in 2008, which provided for RSIS’ role in the SAF’s Continuing Education Masters Programme. In this programme, RSIS is responsible for the teaching of modules in courses conducted at SAFTI MI’s Goh Keng Swee Command and Staff College. These are accredited modules which students can transfer as part of their post-graduate pursuits in NTU. Another significant component of RSIS’ executive education is the Undergraduate Professional Military Education and Training (UGPMET) programme conducted by SAF-NTU Academy. This is an accredited module for SAF officers pursuing studies at tertiary institutions. UGPMET aims to provide a strong foundation in the military arts and sciences, before these young officers embark on their professional careers in the SAF. UGPMET, together with a wide spectrum of courses taught at SAFTI MI, ensures that the SAF remains at the forefront of strategic studies, military affairs and geopolitics. These executive programmes are taught primarily by IDSS’ Military Studies Programme.

RSIS is also involved in the education of senior officers and officials from other government agencies. This takes the form of lectures, seminars and conferences in the areas of regional security, non-traditional security and international geopolitics.
RSIS MSc Students of Academic Year 2015/2016

MSc Class of 2015/2016 (Strategic Studies)

MSc Class of 2015/2016 (International Relations)
RSIS MSc Students of Academic Year 2015/2016

MSc Class of 2015/2016  (Asian Studies)

MSc Class of 2015/2016  (International Political Economy)
## Core Courses
- S6005 The Analysis of Defence/Security Policies
- S6014 The Evolution of Strategic Thought

## Primary Fields
- S6010 Technology and Military Innovation: A Revolution in Military Affairs, Defence Transformation, or Something Else?
- S6019 Terrorism, Intelligence and Homeland Security
- S6028 Countering Religiously-Motivated Terrorism in Southeast Asia: Issues and Challenges
- S6029 Nuclear Politics in Asia
- S6031 Globalisation, Arms-Racing & Naval Development in the Asia Pacific
- S6034 Jihadist Strategic Thought and Practice
- S6035 Insurgency & Counterinsurgency in Modern Asia
- S6037 Selected Issues in Terrorism and Counterterrorism
- S6038 Conflicts in the Digital Age: Information and Cyber Warfare
- S6039 The Ethics of War
- S6040 Intelligence in Peace & War
- S6041 Comparative Civil-Military Relations: In Theory & Practice
- AS6024 Nationalism & Multiculturalism
- AS6025 Introduction to Discourse Analysis, With a Special Emphasis on Religio-Political Discourse
- IP6015 Quantitative Methods in the Study of International Politics
- IM6999 Independent Study Module

## Electives
- AS6000 The International History of Asia
- AS6001 Comparative Politics of Asia
- AS6007 Government and Politics of Southeast Asia
- AS6008 Maritime Security & Territorial Disputes in the Indo-Pacific
- AS6010 Indonesia Rising: Politics, Society & Strategic Thought
- AS6011 State, Society, and Politics in Malaysia
- AS6013 State, Society & Politics in China
- AS6015 Non-Traditional Security Issues in Asia
- AS6020 Islam, State & Society in Southeast Asia
- AS6021 Government-Business Relations in Asia
- AS6022 China’s Foreign & Security Policy
- AS6023 India’s Foreign & Security Policy
- AS6025 Introduction to Discourse Analysis, With a Special Emphasis on Religio-Political Discourse
- AS6027 State, Society and Politics in the Philippines
- AS6028 Studying Religion in Plural Societies: Theories, Methods and Practices
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- AS6032 Contemporary Relations of Islam and Politics: Deconstructing Islamism, Salafism and Jihadism
- AS6033 Reading the Qur’an: Context and Diversity
- B6058 Technology Platforms & Digital Business Strategy (MBA elective course)
- B6084 Global Risk Analysis (MBA elective course)
- B6260 Global Financial Markets, Institutions & MNCs (MBA elective course)
- B6631 Strategic Technology & Innovation Management (MBA elective course)
- B6834 Strategy Implementation (MBA elective course)
- B6840 Emerging Markets Strategy (MBA elective course)
### Master of Science (Strategic Studies)

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</table>

### Senior Faculty of MSc (Strategic Studies)

- Prof. Rajesh Basrur
- Prof. Rohan Gunaratna
- Assoc Prof. Ahmed Hashim
- Assoc Prof. Bernard Loo
- Assoc Prof. Kumar Ramakrishna
- Prof. Pascal Vennesson
### Core Courses

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**Senior Faculty of MSc (International Relations)**

![Assoc Prof Ang Cheng Guan](image1)
![Assoc Prof Alan Chong](image2)
![Assoc Prof Ralf Emmers](image3)
![Asst Prof Evan Resnick](image4)
![Assoc Prof Bhubhindar Singh](image5)
![Prof Tan See Seng](image6)
Master of Science (International Political Economy)

Core Courses
- IP6000 Theories and Issues in International Political Economy
- IP6001 Economics for International Political Economy
- IP6015 Quantitative Methods in the Study of International Politics

Primary Fields
- IP6008 A Globalising China in the World Economy
- IP6009 Monitoring, Forecasting and Managing Country Risk and Economic Crisis
- IP6016 Energy & Environment Issues
- IP6018 Regional and Global Financial Crisis
- IP6021 International Economic Institutions and International Economic Policies
- IP6022 Indonesian Economy
- IP6025 Comparative Political Economy
- IP6026 Introduction to the Political Economy of Southeast Asia
- IP6027 Political Risk Analysis
- IP6030 The Political Economy of Economic Development & Integration in Asia

Electives
- AS6000 The International History of Asia
- AS6001 Comparative Politics of Asia
- AS6007 Government and Politics of Southeast Asia
- AS6008 Maritime Security & Territorial Disputes in the Indo-Pacific
- AS6010 Indonesia Rising: Politics, Society & Strategic Thought
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- CC6290 Special Topics in Politics & International Relations: The Politics of the Rise of China (MACC elective course)
- IR6001 The Study of International Relations
- IR6003 Critical Security Studies
Master of Science (International Political Economy)

IR6004  International Relations of Northeast Asia
IR6005  International Relations of South Asia
IR6006  The Study of Institutions
IR6011  Foreign Policy & Security Issues in Southeast Asia
IR6015  Japanese Foreign Policy
IR6020  European Union and Contemporary European Security
IR6023  An Introduction to International Law
IR6024  International Human Rights Law
IR6025  Global Governance
IR6028  Current Topics & Controversies in U.S. Foreign Policy
IR6029  Foreign Policy Analysis
IR6030  The International Politics of Islam: Ideas, Actors and Contemporary Issues
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Senior Faculty of MSc (International Political Economy)

Prof. J. Soedradjad Djiwandono
Asst Prof. Lee Chia-Yi
Asst Prof. Lee Su-Hyun
Asst Prof. Kaewkamol Pitakdumrongkit
Assoc Prof. Pradumna Bickram Rana
Adjunct Assoc Prof. Friedrich Wu
Master of Science (Asian Studies)

Core Courses
AS6000 The International History of Asia
AS6001 Comparative Politics of Asia

Primary Fields
AS6007 Government and Politics of Southeast Asia
AS6008 Maritime Security & Territorial Disputes in the Indo-Pacific
AS6010 Indonesia Rising: Politics, Society & Strategic Thought
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IP6006 The Political Economy of Development
IP6015 Quantitative Methods in the Study of International Politics
IR6004 International Relations of Northeast Asia
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10. Mr Tang Tuck Weng, Senior Director in the National Climate Change Secretariat (NCCS) of the Prime Minister's Office, Singapore, on “Climate Change: Challenges and Opportunities for Singapore”, 16 January 2015

11. Dr Denis Hew, Director of APEC Policy Support Unit (PSU), on “APEC 2014 Initiatives”, 19 January 2015

12. Dr Uzi Rubin, Senior Research Associate, Begin-Sadat Center for Strategic Studies, Bar-Ilan University, Israel, on “Missile Defence in the Middle East”, 20 January 2015

13. Panel Seminar by Major General (Res) Yaacov Amidror, Anne and Greg Rosshandler Senior Fellow, The Begin-Sadat Center for Strategic Studies, Israel; Former National Security Advisor to the Prime Minister of Israel; and Former Head of the National Security Council, Israel, on “The Storm in the Middle East”, and Professor Efraim Inbar, Professor of Political Studies, Bar-Ilan University, Israel; and Director, The Begin-Sadat Center for Strategic Studies, Israel, on “The National Security Challenge of Israel”, 20 January 2015


15. Mr Peter Ho Hak Ean, Senior Advisor to the Centre for Strategic Futures, on “Governments, Complexity and Foresight”, 22 January 2015

16. Roundtable by Dr Cheung Tai Ming, Director of the University of California-wide Institute on Global Conflict and Cooperation, on “Charting a New Course in China’s National and Defence Science, Technology, and Innovation Development: The Vision of Xi Jinping and the Reality of Policy Implementation”, 26 January 2015
17. Mr Kuni Miyake, President, Foreign Policy Institute, Tokyo, on “The Geopolitical Transformation of East Asia and the Abe Regime”, 28 January 2015

18. Dr Sarah El Richani, Lecturer, Qatar University, on “Messages from the Land of Epic Battles: An Assessment of IS’ Media Strategies”, 30 January 2015


20. Professor Reuven Firestone, Professor of Medieval Judaism and Islam, Hebrew Union College; Senior Fellow, Center for Religion and Civic Culture, University of Southern California; and Founder and Co-director, Center for Muslim-Jewish Engagement, Los Angeles, U.S., on “Muslim-Jewish Relations in Contemporary Times”, 6 February 2015

21. Mr Omar Hamid, Head of Asia Pacific Country Risk at HIS, on “Current and Emerging Terrorist Threat in South Asia”, 6 February 2015

22. Roundtable on “Protecting the Singaporean Way of Life: Past, Present and Future” by Associate Professor Bernard Loo, Military Studies Programme, IDSS, RSIS; and Coordinator, Master of Science (Strategic Studies), RSIS; Dr Shashi Jayakumar, Senior Fellow and Deputy Head, Centre of Excellence for National Security, RSIS; Dr Daniel Chua, Research Fellow, Military Studies Programme, IDSS, RSIS; and Assistant Professor Ong Wei Chong, Military Studies Programme, IDSS, RSIS, 9 February 2015

23. Datuk Teo Chee Kang, Minister of Special Tasks, Chief Minister’s Department, Sabah; and President, Liberal Democratic Party, Malaysia, on “The Formation of Malaysia from the Sabah Perspective and Related Territorial Issues”, 11 February 2015

24. Roundtable with Dr Choi Jin-Wook, President, Korea Institute for National Unification, on “U.S.-China Hegemonic Competition and South Korea’s Security Dilemma”, 11 February 2015

25. Justice Antonio T. Carpio, Senior Associate Justice, Supreme Court of the Philippines, on “The South China Sea Dispute”, 12 February 2015


(From left) Justice Antonio T. Carpio, with RSIS’ Ambassador Barry Desker and Ambassador Ong Keng Yong
27. Ustaz Mohd Khalil Abdul Hadi, Deputy Youth Chief of the Pan Malaysian Islamic Party (PAS), on "The Pan-Malaysian Islamic Party (PAS) in the Post-Nik Aziz Era", 3 March 2015

28. Ambassador Bilahari Kausikan, Ambassador-at-Large and Policy Advisor in the Ministry of Foreign Affairs, on "Regional Architecture in East Asia: Challenges and Implications for ASEAN", 6 March 2015

29. Panel Seminar on "Contemporary Developments in Malaysian Politics" by Mr Yang Razali Kassim, Senior Fellow, RSIS; Assistant Professor Mohamed Nawab Mohamed Osman, Coordinator, Malaysia Programme, IDSS, RSIS; and Associate Professor Farish Noor, Coordinator, PhD Programme, RSIS, 10 March 2015

30. Mr Alvin Tan, Assistant Managing Director of the Singapore Economic Development Board (EDB), on "Shaping Singapore’s Economic Future", 11 March 2015

31. Luncheon Seminar by Associate Professor Wu Fengshi, China Programme, Institute of Defence and Strategic Studies, RSIS, on "Web 2.0, Netizen Activism and Civic Engagement in China", 18 March 2015

32. Dr Muhamad Chatib Basri, Chairman of Indonesia Infrastructure Finance, on "Navigating Economy at the End of Easy Money: the Case of Indonesia", 18 March 2015

33. Seminar and Book Launch by Associate Professor Kumar Ramakrishna, Head of Policy Studies, RSIS, on "Original Sin? Revising the Revisionist Critique of the 1963 Operation Coldstore in Singapore", 1 April 2015

34. Mr James M. Dorsey, Senior Fellow, RSIS, on "China and the Middle East: Embarking on a Strategic Approach", 7 April 2015

35. H.E. Dr Andri Hadi, Ambassador of Indonesia to Singapore, on "Indonesia’s Foreign Policy in East Asia and the World", 8 April 2015

36. RSIS Luncheon Roundtable with the 30th United States Congressional Staff Visit Delegation, 9 April 2015

37. Datuk Nur Jazlan Mohamed, Member of Parliament, Johor, Malaysia, on "The Future of UMNO Politics", 10 April 2015

38. Professor Ian Clark, Visiting Professor, RSIS, Professor of International Relations at the University of Queensland, Brisbane, on "What is it We Wage when We Wage War?", 14 April 2015

39. Luncheon Seminar by Associate Professor Bernard Loo, Military Studies Programme, Institute of Defence and Strategic Studies, RSIS, on "Metaphors of War in the 21st Century: From Duel to Street Brawl and Its Implications for Strategy", 15 April 2015

40. H.E. Mr Vijay Thakur Singh, High Commissioner of India to Singapore, on "India-Singapore Relations in the Context of New Initiatives of PM Modi", 21 April 2015

41. Dr Srividya Jandhyala, Assistant Professor of Management at ESSEC Business School, Singapore, on "Inter-Governmental Organizations and Innovation", 24 April 2015

42. Ambassador (R) Sajjad Ashraf, Adjunct Professor, Lee Kuan Yew School of Public Policy, Former High Commissioner of Pakistan to Singapore, on "Challenges Facing Pakistan’s Foreign Policy", 27 April 2015

43. Roundtable with Commander John Bradford, Regional Cooperation Coordinator, 7th Fleet, U.S. Navy, 28 April 2015

Associate Professor Kumar Ramakrishna signing a copy of his book following its launch, 1 April 2015
44. Dr Norman Ricklefs, President and CEO of Iraq Advisory Group, on “Assessing the Threat of the Islamic State”, 28 April 2015


46. Roundtable with The Honourable Tanya Plibersek, Deputy Leader of the Opposition, and Shadow Minister for Foreign Affairs and International Development, Australia, 4 May 2015

47. Roundtable with Vice Admiral Robert Thomas, Commander 7th Fleet, U.S. Navy, 5 May 2015


49. Roundtable with Professor T. J. Pempel, Jack M. Foecky Professor Political Science, University of California, 13 May 2015

50. Luncheon Seminar by Professor Rajesh Basrur, Coordinator, South Asia Programme, Institute of Defence and Strategic Studies, RSIS, on “Integration and Sanskritization in Rising India’s Foreign Policy Strategy”, 14 May 2015

51. Professor Christoph Bluth, Director of Internationalisation, Faculty of Social Sciences, Division of Peace Studies, University of Bradford, United Kingdom, on “The Geopolitics of Northeast Asia and Global Security”, 18 May 2015

52. Luncheon Seminar by Ji Xianbai Jason, PhD Candidate, RSIS, on “A Game-Theoretical Explanation of Mega-Free Trade Agreements Proliferation” and Angela Poh, PhD Candidate, RSIS, on “Exploring a Strategic Economic Culture: the Case of China”, 19 May 2015

53. Datuk Wee Kok Tiong, Group Chairman, Wee Boon Ping Group of Companies, on “A Reflective Perspective on Malaysian and Sarawak Political Developments, and A Case Study on Large-Scale China-Malaysian Collaboration”, 19 May 2015

54. Professor Ihsan Yilmaz, Founding President, Istanbul Institute; and Professor of Political Science and Director, PhD Programme in Political Science and International Relations, Fatih University, Turkey, on “The Middle East Crisis: Turkey’s Challenges in Foreign Policy and Domestic Issues”, 20 May 2015

55. Dr Punam Pandey, Post-doctorate Researcher, Institute for Reconciliation and Social Justice, University of Free State, South Africa, on “Indo-Bangladesh Relationship Hostage to Domestic Politics: The Case of Land”, 21 May 2015

56. Dr Manoj Joshi, Distinguished Fellow at the Observer Research Foundation, New Delhi, on “The India-China Border Dispute: Prospects for a Settlement”, 29 May 2015


58. Professor Mehran Kamrava, Director, Center for International and Regional Studies, Georgetown University School of Foreign Service in Qatar, on “Iran and the Nuclear Talks”, 2 June 2015

59. RSIS Luncheon Roundtable with the Center for International and Regional Studies, Georgetown University School of Foreign Service in Qatar, 2 June 2015

60. Dr Lawrence Prabhakar Williams, Associate Professor, International Relations and Strategic Studies, Department of Political Science Madras Christian College, University of Madras, Chennai India, on “Terrorism and the Biblical End of Days Prophecies”, 3 June 2015
61. RSIS (in cooperation with the Embassy of the Republic Indonesia) Seminar and Book Launch on “Indonesia's Ascent: Power, Leadership and the Regional Order” by Associate Professor Christopher Roberts, Director of Executive Education, University of New South Wales, Canberra; Dr Ahmad D. Habir, Professorial Fellow, Strategic Asia Bali Institute, Adjunct Associate Professor, University of New South Wales, Canberra; and Associate Professor Leonard C. Sebastian, Coordinator, Indonesia Programme, IDSS, RSIS, 4 June 2015

62. RSIS Panel Seminar on “The Future of Selangor’s Economy and Politics” by Mdm Hannah Yeoh, Selangor State Legislative Assembly (SSLA) Speaker, Democratic Action Party; Dr Idris bin Ahmad, Chairman of the Select Committee on Local Council (JP-PBT), Parti Keadilan Rakyat (PKR); Halimaton Saadiah binti Bohan, Member of Selangor State Legislative Assembly for Kota Damansara, Barisan Nasional – UMNO; YB Haji Saari Sungib, Selangor State Legislative Assemblyman for Hulu Kelang, Pan-Malaysian Islamic Party (PAS); and YB Rajiv A/L Rishyakaran, Selangor State Legislative Assemblyman for Bukit Gasing, Democratic Action Party, 8 June 2015

63. RSIS SAF Day Roundtable on “Continuing the SAF Success Story: Defence Thinking, New Threats, Regional Efforts, and Active Citizenry” by Associate Professor Kumar Ramakrishna, Head of Policy Studies in the Office of the Executive Deputy Chairman, RSIS; Ms Angela Poh, PhD Candidate, RSIS; Assistant Professor Ong Weichong, Military Studies Programme, IDSS, RSIS; and Dr Graham Gerard Ong-Webb, Research Fellow, Military Studies Programme, IDSS, RSIS, 30 June 2015

64. Ambassador Dr Joergen Oerstroem Moeller, Visiting Senior Research Fellow, Institute of Southeast Asian Studies, Singapore; Associate Professor Pradumna Bickram Rana, Coordinator of the International Political Economy Programme, RSIS; and Professor Pascal Vennesson, RSIS, on “Greek Crisis: Implications for Europe and Asia”, 13 July 2015

65. Mr James M. Dorsey, Senior Fellow, RSIS, on “FIFA’s Crisis: The Geopolitics of Football”, 20 July 2015


68. Dr Toby Matthiesen, Research Fellow in Islamic and Middle Eastern Studies, Pembroke College, University of Cambridge, on "The Politics of Sectarianism in the Middle East", 30 July 2015

69. Ms Margaret Liang, Adjunct Senior Fellow, RSIS, on "Managing Trade Disputes under the WTO Dispute Settlement Mechanism", 30 July 2015

70. RSIS Launch of Book "Perspectives on the Security of Singapore: The First 50 Years" by Ambassador Barry Desker, Distinguished Fellow, RSIS, and Associate Professor Ang Cheng Guan, Head of Graduate Studies, RSIS, 6 August 2015

71. School of Social Sciences, Singapore Management University-RSIS Book Launch "Right of Boom" by Mr Ben Schwartz, 12 August 2015

72. Ambassador Dr Joergen Oerstroem Moeller, Visiting Senior Research Fellow, Institute of Southeast Asian Studies, Singapore, on "Greece’s Crisis and Implications for EuroZone and the EU", 13 August 2015

73. Professor Shujiro Urata, NTUC Professor of International Economic Relations, RSIS; and Professor of Economics, Graduate School of Asia-Pacific Studies, Waseda University, Tokyo, on "Global Value Chains and their Roles in Asian Economic Integration and Economic Growth", 14 August 2015

74. Professor Andrew Silke, Distinguished Visiting Fellow, Centre of Excellence for National Security, RSIS, and Field Leader for Criminology, and Programme Director for Terrorism Studies, University of East London, on "Understanding Radicalisation into Violent Extremism: The Current State of Research", 17 August 2015

75. Professor Andrew Silke, Distinguished Visiting Fellow, Centre of Excellence for National Security, RSIS, and Field Leader for Criminology, and Programme Director for Terrorism Studies, University of East London, on "Can Violent Extremists be Rehabilitated into Liberal Democrats?", 19 August 2015

76. RSIS Celebrates World Humanitarian Day: Voices From The Field, 19 August 2015

77. Mr Atta Barkindo, International Consultant on DeRadicalisation of Violent Extremists, European Union Technical Assistance to Nigeria & Office of the National Security Adviser, Nigeria, on "Current Status of Boko Haram", 20 August 2015

78. Professor Andrew Silke, Distinguished Visiting Fellow, Centre of Excellence for National Security, RSIS, and Field Leader for Criminology, and Programme Director for Terrorism Studies, University of East London, on "Dealing with Returning Foreign Fighters: Some Strategies for Consideration", 21 August 2015

79. Luncheon Seminar by Professor He Baogang, Head of Public Policy and Global Affairs, School of Humanities and Social Sciences, on "Taking Asian Regional Governance in its Own Rights", 26 August 2015

80. Major General (Ret.) Dipankar Banerjee, AVSM, Mentor, Institute of Peace and Conflict Studies (IPCS), on "India’s Foreign Policy under Modi: Over-expectation or Underachievement?", 28 August 2015

81. Dr Math Noortmann, Research Professor in
Annex E
RSIS Seminars and Roundtables

RSIS

Transnational Law and Non-State Actors, Centre for Trust, Peace and Social Relations, Coventry University, on "Human Security, Transnational Law and Non-State Actors: Revisiting 'Old Ideas'?", 31 August 2015

82. Dr Sng Bee Bee, Associate Lecturer in NIE and SIM University, on "Towards a Sustainable Recovery Through Education: The Role of Faith Based Organisations in Disaster Relief Work", 2 September 2015

83. Dr Gérard Chaliand, Political Scientist, on "The Middle East and the Rise of IS/Daesh?", 4 September 2015

84. Professor Dato’ Dr Mohammad Redzuan Othman, Professor of History, University of Malaya, and Dr. Oh Ei Sun, Senior Fellow, Malaysia Programme, IDSS, RSIS, on "Recent Developments in Malaysian Politics", 7 September 2015

85. Mr Abdulnabi Alekry, Transparency International Representative in Bahrain, and Mr Jasim Husain, Independent Researcher, Bahrain, on "Forces for and Against the Arab Spring", 8 September 2015

86. Roundtable Discussion with Dr Rowan Williams, Former Archbishop of Canterbury, 8 September 2015

87. Professor Lord Bhikhu Parekh, CENS Distinguished Visiting Fellow and Emeritus Professor at the Universities of Hull and Westminster, on "Do the Cultural Demands from Multiculturalism Undermine the Development of a National Community?", 14 September 2015

88. Professor Lord Bhikhu Parekh, CENS Distinguished Visiting Fellow and Emeritus Professor at the Universities of Hull and Westminster, on "Secularism and Managing Religious Diversity", 15 September 2015

89. Luncheon Seminar by Dr Daniel Chua, Research Fellow, Military Studies Programme, IDSS, RSIS, on "Building Bridges, Erecting Walls: Assessing Two Diplomats’ Impact on Singapore’s Tilt Towards the United States", 16 September 2015


91. Dr Yuqing Xing, Professor of Economics of the National Graduate Institute for Policy Studies (GRIPS) in Tokyo, on "Global Value Chains and China's Exports to High Income Countries", 21 September 2015

92. Dr Dominik Mierzejewski, Assistant Professor, Department of East Asian Studies, University of Lodz, Poland, on "Debating China's IR Identity", 22 September 2015

93. Dr Dominik Mierzejewski, Assistant Professor, Department of East Asian Studies, University of Lodz, Poland, on "Local Government in China's Foreign Policy", 23 September 2015

94. H.E. Philip Green, Australia’s High Commissioner to Singapore, on "Little Red Dot and Wide Brown Land: Future Proofing our Bilateral Relationship via the Comprehensive Strategic Partnership", 25 September 2015

95. Professor Scott Atran, CENS Distinguished Visiting Fellow, RSIS; Research Director of ARTIS International; Research Professor and Presidential Scholar, Center on Terrorism, John Jay College of Criminal Justice; and Visiting Professor of Psychology and Public Policy at the University of Michigan; on "Understanding the Resilience of ISIS", 28 September 2015
96. Ambassador Liu Kuo-Hsing, Visiting Fellow at RSIS, on “Cross Straits Relations: Challenges and Prospects”, 28 September 2015

97. Mr Paul Haenle, Director, Carnegie–Tsinghua Center for Global Policy, on “An Assessment of U.S.-China Relations after the State Visit”, co-organised by RSIS and The Embassy of the United States of America in Singapore, 29 September 2015

98. Professor Scott Atran, CENS Distinguished Visiting Fellow, RSIS; Research Director of ARTIS International; Research Professor and Presidential Scholar, Center on Terrorism, John Jay College of Criminal Justice; and Visiting Professor of Psychology and Public Policy at the University of Michigan; on “Why do People Join ISIS?”, 30 September 2015

99. RSIS NTS Centre-EU Centre in Singapore Joint Seminar by Dr Sara Medina on “Food Security and Water Management Innovations in ASEAN and Lessons from the EU”, 30 September 2015

100. Roundtable with Mr Sujadi Siswo, Senior Southeast Asia Correspondent, Channel NewsAsia, 1 October 2015

101. Professor Katsuyuki Yakushiji, Toyo University, on “Japanese Foreign Policy and Current Relations with Neighbour Countries”, 2 October 2015

102. Professor Scott Atran, CENS Distinguished Visiting Fellow, RSIS; Research Director of ARTIS International; Research Professor and Presidential Scholar, Center on Terrorism, John Jay College of Criminal Justice; and Visiting Professor of Psychology and Public Policy at the University of Michigan; on “Religion and Violence: The Case of ISIS”, 2 October 2015

103. Ambassador James Sydney Sinclair Manley, Ambassador of Chile, on “The Pacific Alliance: Reaching out to East Asia”, 5 October 2015

104. Roundtable by Dr Thomas X. Hammes, Distinguished Research Fellow, Center for Strategic Research, Institute of National Strategic Studies, National Defense University, on “The Role of the Military in Future Conflict”, 6 October 2015

105. Professor Etel Solingen, Thomas T. and Elizabeth C. Tierney Chair in Peace Studies; and Professor, Department of Political Science, School of Social Sciences, University of California, Irvine, on “Limits of Historical Analogy: Germany 1914 – China 2015”, 6 October 2015

106. H.E. Tanveer Akhtar Kheskhali, High Commissioner of Pakistan, on “The China-Pakistan Economic Corridor: Challenges and Opportunities for Pakistan”, 7 October 2015

107. RSIS-Goh Keng Swee Command Staff College Seminar 2015 on “The Role of Technology in the 21st Century Battle-space”, 8–9 October 2015

108. Roundtable by Professor Christopher Coker, Professor of International Relations, London School of Economics, on “Warrior Geeks in Contemporary Military Operations”, 12 October 2015
| 109. | Dr Cung Vu, RSIS Visiting Senior Fellow, Former Associate Director, Office of Naval Research Global (Singapore), United States Department of the Navy, on “Science and Technology for National Security”, 13 October 2015 |
| 110. | RSIS and Embassy of France Seminar by Dr Eric Frécon, Visiting Fellow, RSIS; Assistant Professor, French Naval Academy; and Coordinator of the Observatory on Southeast Asia, Asia Centre, Paris; and Commander François Ceccaldi, Liaison Officer (France), Information Fusion Centre and Regional HADR Coordination Centre, on “Piracy in the Straits: Challenges and Perspectives”, 13 October 2015 |
| 111. | Roundtable on “Nepal’s New Constitution and its Relationship with India, China and Other Powers” by Dr Uddhab Pyarkurel, Assistant Professor in Political Sociology, School of Arts, Kathmandu University, Nepal, and Dr Indra Adhikari, Executive Chairperson, South Asian Dialogues on Ecological Democracy (SADED-Nepal), 13 October 2015 |
| 112. | Dr Cung Vu, RSIS Visiting Senior Fellow, Former Associate Director, Office of Naval Research Global (Singapore), United States Department of the Navy, on “Emerging Technology Landscape”, 14 October 2015 |
| 113. | Luncheon Seminar by Dr Su-Hyun Lee, Assistant Professor, International Political Economy Programme, RSIS, on “IMF = I’M Fired! IMF Programme Participation and Workers’ Rights”, 14 October 2015 |
| 114. | Dr Cung Vu, RSIS Visiting Senior Fellow, Former Associate Director, Office of Naval Research Global (Singapore), United States Department of the Navy, on “The Role of S&T in Maritime Security”, 15 October 2015 |
| 115. | Evan Rogerson, Director, Agriculture and Commodities Division, World Trade Organisation, on “Multilateralism in Retreat? – A Trade Perspective”, 21 October 2015 |
| 116. | RSIS NTS Centre-ICRM Joint Seminar on “Food Security and Agricultural Risk under Climate Change in Asia” by Dr Jonatan Lassa, Research Fellow, Centre for Non-Traditional Security Studies, RSIS, and Professor Tiong Lee Kong, Associate Professor, School of Civil and Environmental Engineering, NTU, 22–23 October 2015 |
| 117. | Dr Stefan Brem, Swiss Federal Office for Civil Protection, on “How to Craft and Conduct a National Disaster Risk Assessment: A Swiss Experience”, 28 October 2015 |
| 119. | Dr Lynn Kuok, Fellow, Center for East Asia Policy Studies, The Brookings Institution, on “Taiwan’s Evolving Position on the South China Sea: Daylight Between Taiwan and China?”, 30 October 2015 |
| 120. | Roundtable with SIEW Panellists on “Nuclear Energy Programmes in Southeast Asia”, 30 October 2015 |
| 121. | RSIS-Shanghai Institute for International Studies Roundtable on “China’s Belt Road Initiative”, 30 October 2015 |
| 122. | RSIS and MEI Seminar by Professor Moshe Máoz, Professor Emeritus, Islamic and Middle Eastern Studies, Hebrew University, on “The War for the Fertile Crescent Following Iran’s Nuclear Deal”, 3 November 2015 |
| 123. | Ms Emily Hands, CENS Distinguished Visiting Fellow and Head of National Security Communications in the U.K. Prime Minister’s Office, on “Countering Extremism – At Home and Abroad, as a Coalition and a Country”, 3 November 2015 |
124. Professor Gabriel Weimann, Professor of Communication at the Department of Communication at Haifa University in Israel and Visiting Professor at NYU branch in Shanghai, China, on "Terrorism in Cyberspace: The Next Generation", 4 November 2015

125. Ms Emily Hands, CENS Distinguished Visiting Fellow and Head of National Security Communications in the U.K. Prime Minister's Office, on "Defending the Indefensible – Communicating Contentious Policies in Difficult Circumstances", 4 November 2015

126. Dr Ali Allawi, Distinguished Visiting Fellow at RSIS, on "A New Congress of Vienna-Reconfiguring the Middle East", 6 November 2015

127. Professor Khoo Kay Kim, Emeritus Professor, Department of History, University of Malaya, on "50 Years of Singapore-Malaysia Relations", 6 November 2015

128. Roundtable with U.S. Congressional Staff Members Delegation, 11 November 2015

129. Ambassador Haruhsisa Takeuchi, Ambassador of Japan to Singapore, on "Japan’s Foreign and Defence Policies: Engaging East Asia and Beyond", 13 November 2015

130. Aymenn Jawad Al-Tamimi, CENS Visiting Scholar, RSIS; Research Fellow, Middle East Forum, U.S.; and Rubin Research Fellow, Rubin Center of the IDC Herzliya, Israel, on "Islamic State Administration", 16 November 2015

131. Professor Anthony Milner, Tun Hussein Onn Chair in International Studies, Institute of Strategic International Studies (ISIS Malaysia), on "Perspectives on Malaysia’s Approach to Foreign Relations", 16 November 2015

132. RSIS Luncheon Seminar by Assistant Professor Chia-Yi Lee, International Political Economy Programme, RSIS, on "Why are Oil Producing Countries Prone to Terrorism?", 18 November 2015

133. Aymenn Jawad Al-Tamimi, CENS Visiting Scholar, RSIS; Research Fellow, Middle East Forum, U.S.; and Rubin Research Fellow, Rubin Center of the IDC Herzliya, Israel, on "Islamic State Finances", 18 November 2015

134. Professor David Shambaugh, Professor of Political Science and International Affairs, Elliott School of International Affairs, George Washington University, on "Macro Trends in the International Relations of Asia", 20 November 2015

135. Aymenn Jawad Al-Tamimi, CENS Visiting Scholar, RSIS; Research Fellow, Middle East Forum, U.S.; and Rubin Research Fellow, Rubin Center of the IDC Herzliya, Israel, on "Islamic State Administration and Finances", 20 November 2015

136. Dr Gambhir Bhatta, Technical Advisor (Governance) Asian Development Bank Manila, on "Good Governance: Role of the ADB", 20 November 2015

137. Roundtable on “Modi’s “Look West” Policy: India’s Balancing Act in West Asia” by Dr Nicolas Blarel, Assistant Professor, Institute of Political Science, Leiden University, The Netherlands, and Ms Sumitha Narayanan Kutty, Associate Research Fellow, South Asia Programme, IDSS, RSIS, 23 November 2015

Dr Siegfried O. Wolf, Senior Researcher, South Asia Institute, Heidelberg University, Germany; and Director of Research, South Asia Democratic Forum, on “The China-Pakistan Economic Corridor – A Political and Economic Game Changer?”, 1 December 2015

RSIS-Embassy of Sweden Panel Seminar on “What Impact has ‘UNSCR 1325: Women, Peace and Security’ had on the Humanitarian Landscape in the Asia Pacific?” by Ms Janet Lim, Fellow, Singapore Management University and Executive-in-Residence, Geneva Centre for Security Policy; Associate Professor Mely Caballero-Anthony, Head of Centre for Non-Traditional Security Studies, RSIS; Ms Olivia Forsberg, Disaster Risk Management Advisor, Plan International; Dr Tamara Nair, Research Fellow, Centre for Non-Traditional Security Studies, RSIS; and Ms Pia Bruce, Executive Director, National Committee for UNIFEM Singapore, 1 December 2015


Dr Alessandro Arduino, Visiting Senior Fellow, China Programme, IDSS, RSIS; and Co-Director, Security & Crisis Management Programme, Shanghai Academy of Social Sciences (SASS-China) and Center for Advanced Studies on Contemporary China (CASCC-Italy), on “Chinese Private Security Corporations: A New Blackwater?”, 3 December 2015
143. Murdoch University-RSIS Joint Seminar on “Food Security, Trade and Partnerships: Towards Resilient Regional Food Systems in Asia” by Associate Professor Mely Caballero-Anthony, Head of Centre for Non-Traditional Security Studies, RSIS; Professor John Edwards, Director, One Health Solutions; Emeritus Professor and Former Dean of the School of Veterinary and Biomedical Sciences at Murdoch University; Professor Kym Anderson, Board Chair, International Food Policy Research Institute (IFPRI); George Gollin, Professor of Economics, University of Adelaide; Professor Yamashita Kazuhito, Research Director, Canon Institute for Global Studies and Senior Fellow (Adjunct), Research Institute of Economy, Trade and Industry (RIETI), Japan; Professor Peter McKiernan, Dean, School of Management and Governance, Murdoch University; Dr Patrick Loh, Founding Director, Link (THM) Sciences, Pioneer bio-entrepreneur, and former Agri-Advisor to the Agri-Food and Veterinary Authority of Singapore; and Dr Chris Vas, Executive Director, Second Murdoch Commission, and Academic Director, Executive Education, Murdoch University, 3 December 2015

144. Professor Ian Hall, Professor of International Relations, Griffith University, Australia, on “Multi-alignment and Indian Foreign Policy”, 4 December 2015

145. Dr Paul Cole, Visiting Research Fellow, Military Transformations Programme, Institute of Defence and Strategic Studies, RSIS, on “The Political Utility of Radioactive Material in Southeast Asia”, 7 December 2015

146. Dr Alan Bollard, Executive Director, the APEC Secretariat, Singapore, on “APEC’s Role in East Asian Regional Development: Challenges and Prospects”, 7 December 2015

147. RSIS CMS-ASEAN-U.S. PROGRESS Seminar on “A Rules-Based ASEAN”, 9–10 December 2015

148. Dr Alexander Korolev, Research Fellow, Centre on Asia and Globalisation, Lee Kuan Yew School of Public Policy, National University of Singapore, on “On the Verge of Alliance: Defining and Explaining Contemporary China-Russia Relations”, 11 December 2015
ANNEX F

FORTHCOMING EVENTS

WORKSHOP ON POLITICAL REFORM AND SOCIAL STABILITY IN CHINA, 8 JANUARY 2016
This workshop by the China Programme of the Institute of Defence and Strategic Studies (IDSS) reviews existing frameworks and conceptualisations of socio-political change in China, and discusses most recent empirical data on social (in)stability from the field and potential new directions of research and policy advising. The substantive focus is the dynamic interface between the CCP state and the increasingly diversifying Chinese society. The papers address the highly dynamic development of state-society contention, co-optation and/or cooperation in respective fields, and identify the emerging and innovative mechanisms that are employed by either the state or the society, or both, to introduce changes and influence others.

Can different worldviews co-exist together peacefully? What resources do religious and non-religious traditions have to promote social harmony and peaceful co-existence? These and other questions will be discussed during the symposium. Scholars and religious leaders from Singapore and around the globe will discuss, amongst others, what religions in Singapore are doing to promote harmony and co-existence, and what obstacles may lay in their way. The discussions will be placed in the context of political realities and existing social conditions. Research on Singapore’s five religious communities (Buddhism, Christianity, Hinduism, Islam and Taoism) will be presented. This will focus on enhancing the religious traditions’ understanding of their resources for expanding common space, as well as any potential problem areas that may cause future tensions. This event will be the second symposium in the annual series run by the Studies in Inter-Religious Relations in Plural Societies (SRP) Programme.

STRATEGIC ASSESSMENT OF REGIONAL THREATS WORKSHOP, JANUARY 2016
The International Centre for Political Violence and Terrorism Research (ICPVTR) will be conducting a two-day training programme for approximately 30 MINDEF personnel in the first week of January 2016. The programme, titled “Strategic Assessment of Regional Threats (START)”, aims to explore the evolving Southeast Asian terrorist threat landscape, highlight complex radicalisation pathways and the terrorist mind set of Jemaah Islamiyah and Islamic State group, expound on the hardened motivation and impact of Southeast Asian fighters, and reiterate the insights and lessons learned from case studies of terrorist attacks that have taken place in Asia. Panel discussions and breakout sessions will provide participants with a platform to examine and assess the veracity of the threats towards Singapore and Southeast Asia.

9TH ANNUAL TERRORISM ANALYSTS TRAINING COURSE (TATC), 25 JANUARY – 5 FEBRUARY 2016
The 9th Terrorism Analysts Training Course (TATC), to be organised by ICPVTR, will bring together analysts and scholars on terrorism and security. In addition to maintaining and improving the professional competence and development of analysts, this annual training course explores new frontiers in counter-terrorism research, analyses and practices. Covering four broad areas, namely Terrorism Primer, Global and Regional Threat Landscape, Counter-Terrorism Response, and Research and Methodology, the course strives to deliver a holistic perspective aimed at building the knowledge and capacity of analysts specialising in counter-terrorism.
WORKSHOP ON INDIA-JAPAN: TOWARDS A GLOBAL PARTNERSHIP?, 29 JANUARY 2016

The South Asia Programme of IDSS will bring together experts from India, Japan, Singapore and the United States to assess the future of the “Special Strategic and Global Partnership” between India and Japan. The relationship represents a key feature of India’s ‘Look East’ policy, which is driven by the rise of China. The workshop will assess the potential for the India-Japan partnership to deepen bilaterally and cascade into a larger India-Japan-U.S. entente that will become a key feature of global strategic politics over the next several decades.

MILITARY STUDIES PROGRAMME SEMINAR SERIES, FEBRUARY AND JULY 2016

Scheduled to take place during the annual national commemorative events of Total Defence Day (15 February) and Singapore Armed Forces Day (1 July), IDSS’ Military Studies Programme (MSP) Seminar Series offers a platform for experts within and without RSIS to speak on the complex security geopolitics of the region and beyond. This year’s theme is tied to the MSP’s upcoming Asia Pacific Programme for Senior Military Officers (APPSMO), which is “Hybrid Warfare and the Role of the Military: Challenges and Implications”. While the February event focuses on how Singapore deals with Hybrid Warfare from a domestic perspective, the July event will explore the implications of Hybrid Warfare from an external approach.

CHINA AND THE ECONOMIC-SECURITY NEXUS IN SOUTHEAST ASIA, 28 MARCH 2016

China has become more economically integrated with Southeast Asia, particularly with the signing of the CAFTA and the rapid growth in the Chinese economy. This conference by IDSS’ China Programme attempts to link analyses of China’s relations with Southeast Asia with broader theoretical discussions of the security-economic nexus. It will assess the motivations behind China’s increasing economic intertwining with Southeast Asia, their impacts on broader discussions of the economic-security nexus in the Southeast Asian region, and ask how we can understand China’s new wave of economic initiatives over the past two to three years.

10TH ASIA PACIFIC PROGRAMME FOR SENIOR NATIONAL SECURITY OFFICERS (APPSNO), 11–15 APRIL 2016

“National Security Revisited” will be the theme of this year’s Centre of Excellence for National Security (CENS) event. Being the 10th edition of APPSNO, this broad theme will facilitate discussion on selected issues from past APPSNO events. Speakers from APPSNO alumni and former CENS Distinguished Visitors will be invited back to anchor panels—to tie APPSNO’s past with APPSNO’s present—on issues such as strategic communications, terrorism, technology and strategic communication.
JMU-ICPVTR WORKSHOP ON CYBER SECURITY AND INTELLIGENCE, 21 MAY – 13 JUNE 2016
The ICPVTR and James Madison University (JMU) are collaborating to conduct a three-week Cyber Security and Intelligence Workshop for about 10 JMU students from 21 May to 13 June 2016. The workshop aims at providing students from JMU a comprehensive understanding on the different methodologies and perspectives in studying Cyber Security and Intelligence. The workshop will include lectures provided by ICPVTR, INTERPOL, the Singapore Police Force (SPF), IBM and the Singapore Ministry of Education (MOE). ICPVTR will provide lectures on the different tactics and methodologies used in monitoring terrorists online. INTERPOL and SPF are slated to provide lectures on cyber-security. IBM and MOE will provide students with a full-day interactive session at the IBM-Temasek Security Operations Centre, which will allow students to understand how cyber-attacks happen.

REGIONAL MARSEC PRACTITIONER PROGRAMME, 30 MAY - 3 JUNE 2016
The week-long Regional Marsec Practitioner Programme (RMPP 2016) will be jointly organised by IDSS’ Maritime Security Programme and the Republic of Singapore Navy. It will bring together maritime security practitioners from Singapore, regional and extra-regional navies, as well as law enforcement agencies. It aims to foster interaction, networking and sharing of diverse perspectives on maritime security challenges in the region.

2ND ICPVTR-START, UNIVERSITY OF MARYLAND WORKSHOP ON CVE STRATEGIES, 29–30 JUNE 2016
The ICPVTR and the National Consortium for the Study of Terrorism and Responses to Terrorism (START), University of Maryland, will conduct a course for the university’s graduate and undergraduate students as part of their 2016 Summer Programme on Countering Violent Extremism (CVE). The course will aim at exploring CVE strategies undertaken by governments and to highlight the challenges and difficulty in conducting effective CVE programmes. It will endeavour to provide critical perspective in an area that has garnered much interest in light of the necessity to create effective counter-measures and to mitigate the threat of terrorism.

RSIS-TDSI SEMINAR, JULY 2016
IDSS’ MSP will work with the Temasek Defence Systems Institute (TDSI) to host the inaugural RSIS-TDSI Seminar. This seminar brings together two educational institutions dedicated to the development and education of future military and security professionals. TDSI aims to provide a masters programme for weapons systems engineers and defence scientists, while RSIS is dedicated to creating a platform for the education of tomorrow’s policy thinkers and government officials in geopolitical security and strategic issues. Both institutions will provide their respective students with speakers from both fields of theory and practice. Practitioners of strategic thought will meet with defence scientists and discuss how both art and science can and should work together for symbiotic excellence.
18TH ASIA PACIFIC PROGRAMME FOR SENIOR MILITARY OFFICERS (APPSMO), AUGUST 2016
This annual event, organised by IDSS’ Military Studies Programme, will be held in August 2016. Aimed at fostering trust and developing mutual understanding among military organisations in the region, the conference will bring to Singapore an impressive group of senior military officers representing Asia, Oceania, North America and Europe to participate in an extensive series of seminars and discussions, and to visit places of security interest. The theme for APPSMO 2016 is “Hybrid Warfare and the Role of the Military: Challenges and Implications”. It is aimed at addressing the challenges faced by militaries today.

GOH KENG SWEE COMMAND AND STAFF COLLEGE (GKS CSC) SEMINAR, OCTOBER 2016
IDSS’ Military Studies Programme will again drive the GKS CSC Seminar in 2016. This seminar brings together academics who will present ideas that will help educate and develop military students attending the Command and Staff Course. The Military Studies Programme brings academic and cognitive value to the seminar, by leveraging on RSIS’ expertise and networks for speakers and facilitators of the discussions.

SRP EXECUTIVE PROGRAMME, NOVEMBER 2016
The Studies in Inter-Religious Relations in Plural Societies (SRP) Programme’s Executive Programme provides foundational yet incisive knowledge on the crucial role of religion in society, in various facets of life in plural settings and in relation to communal conflict and cohesion. It is aimed at professionals in the areas of community development, defence, education, humanitarian relief work, international relations, religious leadership and security. The programme’s aims are practical and it uses case studies drawn from real situations for discussion. The programme is intended to increase knowledge and skills in managing and navigating religious diversity in times of peace and conflict. Grounded in empirical research and conceptual frameworks established by leading scholars, it allows issues to be understood and responded to in a holistic manner. Participants will have hands-on experience in dealing with case studies that involve religious-based controversies and conflicts. Field visits to religious institutions will also be arranged.
FURTHER INFORMATION

Up-to-date information about the S. Rajaratnam School of International Studies and its activities are available at our webpage:

www.rsis.edu.sg

If you wish to contact us or to visit us, we are at:

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